CSUSM Corporation

Dr. Ann Bersi
Community Member
Nevada State Tax Commissions

Charles C. Ragland, Esq.
Community Member (Alumni)
Department of Justice

Dr. Charles De Leone
Faculty Member
Professor, Physics

Christopher Thibodeau
Community Member
The Classical Academies

Dr. Cynthia Chavez Metoyer
Faculty Member, Community Engagement-Office of Internships

Jason Schreiber
Administrative Member
Dean of Students

Jennifer Williams
President's Designee
AVP of Campus Climate and Chief of Staff, Office of President Ellen J. Neufeldt

Dr. Kamel Haddad
Designated Member
Interim Vice President, Academic Affairs

Michael Schroder
Administrative Member
Dean, Extended Learning

Neal Hoss
Designated Member
Vice President, Finance & Administrative Services

Vacant
Student Member

UPDATED Annual and Regular Meeting of the Board of Directors

September 12, 2019 @ 4:00 p.m. – 6:00 p.m.
Dean's Conference Room # 615 – Extended Learning Building

AGENDA

I. **Convening of Annual Meeting** *(Ragland)*
II. **Consent Agenda** *(Ragland)*
   A. Board Member Nominations 19/20 **(Attachment A)**
   B. Board Officer Nominations 19/20 **(Attachment B)**
   C. Committee Membership 19/20 **(Attachment C)**
III. **Adjournment of Annual Meeting** *(Ragland)*

I. **Convening of Regular Board Meeting** *(Chavez-Metoyer)*
   A. Public Comment Period (*Chavez-Metoyer*)
   B. Consideration of Minutes May 23, 2019 Regular Meeting **(Attachment D)**
II. **Committee Reports**
   A. Innovation Hub Report (*De Leone*) **(Attachment E)**
   B. Sponsored Projects Committee *(Schultz/Beckwith)* **(Attachment F)**
   C. Joint Audit Committee *(Thibodeau)* **(Attachment G)**
   D. Student Housing *(Schreiber)* **(Attachment H)**
III. **Board Retreat Summary (*Chavez-Metoyer*) (Attachment I)**
IV. **Discussion Items**
   A. Dining Cafe Layout *(Newberg)* **(Attachment J)**
V. **Action Items**
   A. Resolution for Approving and Establishing Signature Authority for the QUAD Dining Project (Schreiber/*Newberg*) **(Attachment K)**

VI. **Adjournment of Meeting** *(Chavez-Metoyer)*

VII. **Reception**

Next Meeting: November 14, 2019

ATTACHMENT A

Board Member Nominations

California State University
SAN MARCOS

CSUSM
Corporation

Proposed BOARD MEMBER NOMINATIONS 2019/2020

Dr. Charles De Leone	Reappointment Faculty Member (2-year term to expire 9/21)
Kenneth Tran	New Appointment Student Member/ASI President (1-year term to expire 9/20)
Dr. Wes Schultz	New Appointment Administrative Member (3-year term to expire 9/22)

ATTACHMENT B

Board Officer Nominations 19/20

California State University
SAN MARCOS

CSUSM Corporation

Proposed BOARD OFFICERS 2019/2020

Chair	Dr. Cynthia Chavez Metoyer
Vice Chair	Charles C. Ragland Esq.
Secretary	Jason Schreiber
Treasurer	Neal Hoss

Pending approval at the Annual Meeting of the Board of Directors on 9/12/19.

ATTACHMENT C

Committee Membership 19/20

California State University SAN MARCOS | CSUSM Corporation

Proposed BOARD COMMITTEES 2019/2020

FINANCE AND OPERATIONS COMMITTEE

Neal Hoss, Chair
Jason Schreiber, Vice Chair
Jennifer Williams
Cynthia Chavez Metoyer
Mike Schroder
Bella Newberg

Staff (non-voting):
Cynthia Fenimore
Deborah Davis
Michelle Hinojosa
Trina Beckwith
Janine Prior

JOINT AUDIT COMMITTEE

CSUSM Corporation, CSUSM Foundation & Associated Students Inc.

CSUSM Corp Board Members (voting):
Christopher Thibodeau, CSUSM Corp, Chair
Charles Ragland, CSUSM Corp

Non-CSUSM Corp Board Members (voting):
Luanne Bas, CSUSM Foundation, Vice Chair
Thomas Kenaya, CSUSM Foundation
John Fortune, CSUSM Foundation
Mariana Rosales, ASI
Sara Veth, ASI

Staff (non-voting):
Bella Newberg
Deborah Davis
Janine Prior

EXECUTIVE COMMITTEE

Neal Hoss, Chair
Charles Ragland, Vice Chair
Cynthia Chavez Metoyer
Jason Schreiber

Staff (non-voting):
Bella Newberg

SPONSORED PROJECTS COMMITTEE

CSUSM Corp Board Members (voting):
Chuck De Leone, Chair
Wes Schultz, Vice Chair
Neal Hoss
Kamel Haddad
Ann Bersi
Kenneth Tran

Non-CSUSM Corp Board Members (voting):
Katherine A. Kantardjieff (Dean, College of Math and Science)
Sean Newcomer (Associate Professor, Kinesiology)
Ana Hernandez (Associate Professor, School of Ed)
Keith Trujillo (Director, Office for Training, Research & Education in the Sciences)
Bella Newberg (Executive Director, CSUSM Corporation)

Staff (non-voting):
Michelle Hinojosa
Trina Beckwith
Janine Prior

California State University SAN MARCOS | CSUSM Corporation

Proposed BOARD COMMITTEES 2019/2020

STUDENT HOUSING ADVISORY COMMITTEE ***CSUSM Corp Board Members*** *Jason Schreiber, Chair* *Bella Newberg, Vice Chair* *Kenneth Tran* ***Non-CSUSM Corp Board Members*** *Malik Ismail* *Alexis Mizer (Resident Housing Council President)* ***Advisory*** *COCM Representative* *Janelle Temnick*	**INNOVATION HUB ADVISORY COMMITTEE** ***CSUSM Corp Board Members*** *Chuck De Leone, Chair* *Wes Schultz, Vice Chair* *Mike Schroder* *Neal Hoss* ***Non-CSUSM Corp Board Members*** *Sam Clarke* *Jill Litschewski* *Bella Newberg* *Graham Oberem*

DRAFT

ATTACHMENT D

Minutes from May 23, 2019 Regular Meeting

CSUSM
Corporation

Minutes of the Regular Meeting of the Board of Directors
May 23, 2019
Center for Children and Families Classroom

Attendees:

Members: Graham Oberem (Chair), Neal Hoss, Chuck De Leone, Cynthia Chavez Metoyer, Jason Schreiber, Ann Bersi, Mike Schroder, Jennifer Williams

Members Absent: Charles Ragland, Chris Thibodeau

Staff: Bella Newberg, Michelle Hinojosa, Cynthia Fenimore, Janine Prior, Deborah Davis, Karla Frazee

Guest: Dave Aylmer, Sodexo

Convening of Regular Meeting

A quorum being present, Oberem called the meeting to order at 4:04 p.m.

Minutes of the February 21, 2019 Regular Meeting (Attachment A)

A motion was made and seconded (Hoss/De Leone) to approve the February 21, 2019 Regular Meeting Minutes. Motion carried.

Dining Proposal Presentation

Newberg provided a recap regarding the dining hall and referenced the Sodexo 10 Year Proposed Dining Plan sent out prior to the meeting. Aylmer, District Manager with Sodexo, presented an overview of the proposed dining hall and its operations.

Committee Reports and University Updates

Administration Update

Newberg reported that the amendment to the Affiliation Agreement has been fully executed and the first phase of the Student Housing Demand Study has been completed. Newberg gave an update on the Extended Learning Project (P3).

Board Retreat Update

Oberem reported on the upcoming Board Retreat scheduled for June 6, 2019. Paul Van Dolah will be the facilitator.

Investment Report

Prior reviewed the Investment Report, Attachment B, sent prior to the meeting.

Finance and Operations Committee Report

Hoss reported that the Committee met on May 8, 2019 and he provided a recap of the key points of the meeting.

Joint Audit Committee Report

Newberg reported (due to Thibodeau being absent from the meeting) that the Committee met on April 18, 2019 to review the draft 990's for the three auxiliaries. A two-year extension of the Aldrich contract was discussed after the Aldrich team was dismissed.

University Update

Williams delivered the University update touching on Commencement and the transition for the new President.

Innovation Hub Advisory Committee Update
De Leone provided a quick overview of the purpose of the Innovation Hub Advisory Committee and reported on the progress made thus far.

Consent Agenda
Oberem explained that a Consent Agenda was included as Item IV in the meeting Agenda. He explained the purpose of the Consent Agenda is to save time. Oberem asked if anyone had any questions about the Consent Agenda process. There being none Oberem then asked if anyone wanted to move an item from the Consent Agenda to the Regular Agenda. **Newberg requested that the FY19/20 Student Housing Budget, which is part of the FY19/20 Operations Budget (Attachment E) be removed from the Consent Agenda.** Oberem then moved forward with the remaining consent agenda items, *a motion comes moved and seconded (Schroder/Schreiber) to approve the Form 990 Tax Return FY17/18 Ratification (Attachment C) and Aldrich Contract Two-Year Extension brought forward by the Joint Audit Committee and the Quarterly Financial Report & Summary 3/31/19 (Attachment D), FY19/20 Operations Budget with the exception of the Student Housing Budget (Attachment E), the revised Reserve Policy (Attachment F) and the Compensation Administration Guidelines (Attachment G) brought forward by the Finance and Operations Committee. Motion carried.*

Action Items
FY19/20 Student Housing Budget (pulled from the Consent Agenda)
Newberg requested the FY19/20 Student Housing Budget of Attachment E be removed from the consent agenda. The budget was revised after the Finance and Operations Committee meeting took place. Newberg reviewed the revision.
A motion was made and seconded (De Leone/Williams) to approve the FY19/20 Student Housing Budget as presented. Motion carried.

Proposed FY19/20 Meeting Calendar
Oberem reviewed the proposed meeting calendar sent prior to the meeting as Attachment H.
A motion was made and seconded (Bersi/De Leone) to approve the proposed meeting calendar as presented. Motion carried.

Adjournment of Regular Meeting
The Regular Meeting adjourned by acclamation at 5:42 p.m.

Cynthia Chavez Metoyer
Secretary

Date

ATTACHMENT E

Innovation Hub Report

California State University SAN MARCOS | CSUSM Corporation

Innovation Advisory Committee Report

September 12, 2019 Board Meeting

The Innovation Hub Advisory Committee met on June 13, 2019**.** Sam Clarke distributed a draft business plan for the Committee to review and provide comments.

CSUSM Innovation Hub Summary Prepared by Chuck DeLeone

Background:
Many other campuses within the region and nationally have established innovation or entrepreneurship centers to support students and faculty in the commercialization process. Such centers provide multiple benefits to students, the institution, and the region. In order to further explore the possibility of establishing a center, the CSUSM Corporation has (i) charged a committee to study current status of innovation on the campus and the role of an innovation center at CSUSM, (ii) identified a possible space for a center, and (iii) identified a possible source of funding for a center.

Summary of CSUSM Corporation Innovation Hub Committee Findings to Date:
In alignment with its charge, the committee explored the state of existing campus resources in the areas of entrepreneurship/innovation. While the committee found areas of strength related to innovation on campus, it is the committee's view that the buildout and staffing of a campus Innovation Hub would support the further growth of a campus culture of innovation and entrepreneurship.

In particular, the committee has three interim recommendations. First, the buildout and staffing of the Innovation Hub in the new Extended Learning building. To further explore the form the hub might take, Professor Sam Clarke of the College of Business Administration has drafted a business plan for CSUSM Corporation and presented this draft at the Innovation Hub's June 13th Committee meeting. Second, efforts to nurture and develop a campus climate of innovation should be coordinated through the Office of Graduate Studies and Research (OGSR) in consultation with CSUSM Corporation. Lastly, the Innovation Hub Committee should continue its planning work related to the overall structure of the Innovation Hub, work with OGSR in its development of campus-based initiatives to support students with innovative ideas, and further update, extend, and clarify campus/CSUSM Corporation Intellectual Property policies.

California State University SAN MARCOS | CSUSM Corporation

Overview of CSUSM Corporation Innovation Hub:

Prospective Space: Extended Learning Building 1st Floor, Southwest Corner

Funding: CSUSM Corporation for buildout and initial staffing with goal of self-support within five years

Planning and Oversight: CSUSM Corporation Board and CSUSM Corporation Innovation Hub Committee

Campus-Based Integration/Programming: Office of Graduate Studies and Research

The next committee meeting is scheduled for September 30, 2019.

ATTACHMENT F

Sponsored Projects Committee Report

California State University SAN MARCOS
OFFICE OF GRADUATE STUDIES AND RESEARCH

Annual Proposals Report
Fiscal Year 18-19

PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Ahmadinia, Ali		CSM	CSIS	NSF		CNS Core: Small: RUI: Multi-camera Object Recognition on the Edge	49%	445,465
Andera, Susan		CEHHS	School of Nursing	Office of Statewide Health Planning and Development		CSUSM Family Nurse Practitioner Training Program	0%	168,000
Armenta, Richard		CEHHS	Kinesiology	Indian Health Council	NIH	HIV/STI Awareness and Prevention Project	25%	137,525
Armenta, Richard		CEHHS	Kinesiology	NIH		Administrative Supplement - Indian Health Council Addressing HIV/STI Awareness and Prevention among Rural American Indians	26%	25,200
Becket, Elinne	Trischman, Jackie	CSM	Biological Sciences/ Chemistry & Biochemistry	COAST		Antibiotic Resistance Mechanisms in the Southern California Coastal Microbiome	0%	20,000
Becket, Elinne		CSM	Biological Sciences	CSUPERB		Development of a Cost-Effective Assay for Screening the Mobility of Coastal Antibiotic Resistomes	0%	15,000
Beecher, Blake		CEHHS	Social Work	UC Berkeley	OSHPD	MSW Educational Stipend Program	25%	110,250
Beecher, Blake		CEHHS	Social Work	NCWWI	Children's Bureau (DHHS)	Enhancing San Diego's Child Welfare Workforce	8%	593,435
Boren, Denise	Linnea Axman; Mary Baker (senior personnel)	CEHHS	School of Nursing	HRSA		Advanced Nursing Education to Reduce Health Disparities and Increase Access to Health Care	8%	2,785,459

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Brown, Robert		CHABSS	Economics	BlueGreen Landscape Architecture	WCA & Angeles National Forest	Crystal Lake Recreation Area and San Gabriel Master Plan Contract	15%	36,500
Brown, Robert		CHABSS	Economics	US Forest Service		NVUM Cleveland, Los Padres, San Bernardino National Forests	15%	140,000
Bufferd, Sara		CHABSS	Psychology	NIMH		Preschool Internalizing Psychopathology: Behyavioral Phenotypes and Stress Physiology	49%	445,678
Bwambok, David		CSM	Chemistry & Biochemistry	American Chemical Society		Ionic Liquids as Non-Aqueous Media for Enhanced Enzymatic Activity on Petroleum Substrates	0%	55,000
Bwambok, David		CSM	Chemistry & Biochemistry	CSUPERB		Low-Cot and Noninvasive Diagnosis of Malaria in Saliva by Colorimetric Sensing on Paper	0%	15,000
Carnes, Nate		CRESE		NSF		IUSE: The General Linear Model Approach to Improving Learning and Engagement in Data Science	49%	299,967
Cassel, Susie		CHABSS	Literature & Writing Studies	Council of Learned Societies Fellowship		The Ah Quin Diary	0%	70,000
Cassel, Susie		CHABSS	Literature & Writing Studies	NEH		The Ah Quin Diary: Shedding Light on the Dark Ages of the Chinese Exclusion Era	0%	60,000
Clark-Ibanez, Marisol		NLRC		California Campus Catalyst Fund		UPRISE Year 2 Renewal	15%	230,499

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Daniels, Erika	Moineau, Suzanne	CEHHS	School of Education & Speech-Language Pathology	US Dept. of Education		Developing Executive Function in Young Adolescents	28%	1,397,729
D'Anna-Hernandez, Kimberly		CHABSS	Psychology	UCSD	NIMHD	Epigenomic embodiment of immigrant stress and cardiometabolic risk in children of Mexican descent	49%	738,593
De Leone	Robert Iafe, Kimberly D'Anna-Hernandez, Anna Woodcock,Matt Escobar (Co-PIs)	CRESE		NSF		Building capacity: The impact of culturally validated STEM curriculum on HSI student outcomes	49%	2,499,082
Diekman, Kristine	Ng, Karno; Ridder, Elizabeth; Solomon, Lucy HG	CHABSS	School of Arts - Art, Media and Design	NEH		Interdisciplinary Water Studies	10%	34,936
Dominguez, Gerardo		CSM	Physics	NASA		Development of Nanoinfrared Spectral Mapping of Returned Samples	49%	1,592,595
Dominguez, Gerardo		CSM	Physics	University of Hawaii	NASA	Solar System Exploration Research Virtual Institute Cooperative	49%	836,981
Dominguez, Gerardo	Quentin WIlliams (external), Justin Perron, Erik Melchiorre (external), Andrew Westphal (external)	CSM	Physics	NSF		MRI: Acquisition of Nano-Infrared Imaging System for Multi-disciplinary Education and Research	49%	773,887

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Dominguez, Gerardo		CSM	Physics	NASA		Isotopic Studies of Volatile Ices on Lunar Surface + Planetary Major Amendment	49%	877,923
Dominguez, Gerardo		CSM	Physics	NSF		RUI: Resolving Astrophysical Water Formation Pathways on Dust Grain Surfaces Supplement	49%	56,411
Dominguez, Gerardo		CSM	Physics	Washington University of St. Louis	NASA	Water-Rock Interactions in the Early Solar System: Composition and Chronology from Microclasts, Fluid Inclusions, and Primitive Meteorites	49%	281,234
Dominguez, Gerardo		CSM	Physics	NASA		Studies of Radiation Induced Isotope Exchange between Water-Ice and Dust Grains	49%	411,316
Eme, John		CSM	Biological Sciences	COAST		Interactive effects of temperature and seawater acidification on pelagic fish metabolic physiology	0%	19,805
Formo, Dawn		OUGS		CSU Northridge	James Irvine Foundation	CSU Consortium on Artificial Intelligence Chatbots for Student Success and Engagement	10%	137,322
Goldberg, Merryl		Center ARTES		California Arts Council		Research in the Arts	0%	50,000
Goldberg, Merryl		Center ARTES		California Arts Council		Youth Arts Action		18,000
Goldberg, Merryl		Center ARTES		County of San Diego		Arts Amplifying Youth - AAY! Summit	0%	10,000

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Goodlaw-Morris	Gabrial Valle and Grieg Guthey	Safety, Health and Sustainability		CSU Office of the Chancellor		Campus Community Gardens: Sustainable Food Project Garden Expansion	0%	3,000
Gregory, Kseniya		EL	ACLI	World Learning	U.S. Dept of State	Iraqi Young Leaders Exchange Program for Undergraduate Students	49%	64,473
Hadaegh, Ahamd	Panahi, Afra (Co-PI)	CSM	Computer Science	CSUPERB		Data Mining Schemes Mounted with a Repository Database for Predicting the Activity of Inhibitors and Modulators in Diseases	0%	11,323
Hamadani, Kambiz	Yuan Jiang (Co-PI); Ali Ahmadinia (Co-PI); Sinem Siyahhan (Co-PI); Robert Iafe, Jackie Trischman, Karno Ng, Xin Ye (senior personnel)	CSM and CEHHS	Chemistry & Biochemistry, Computer Science, and School of Education	NSF		Developing Hands-on Virtual Reality Science Laboratory Experiences	49%	674,646
Hamadani, Kambiz	Yuanyuan Jiang, Karno Ng, Ali Ahmadinia (Co-PIs)	CSM	Chemistry and Biochemistry and Computer Science	CA Governor's Office		Hands-on Virtual Reality Science Labs	8%	1,499,172
Hamerly, Jim	Ed Ashley	CoBA		USD	Economic Development Administration	Expanding the San Diego Regional Energy Innovation Network		52,500
Heisler, Lori	Robledo, Jodi	CEHHS	Speech Language Pathology	US Dept. of Education		Empowerment through Communication: A collaborative approach to serving children with High-intensity needs	8%	1,250,000

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Henderson, Michael		CHABSS	History	CSU East Bay	The Spencer Foundation	Vital History: Measuring the Value of US History Survey Courses for Student Success at the Nation's Largest Public University	0%	6,919
Hernandez, Herman		University Police		County of San Diego		The Lowrider Experience 2018	0%	8,982
HG Solomon, Lucy	Betsy Read (Co-PI) and Carlos Luna Lopez (Co-PI)	CHABSS and CSM	Art, Media, Design and Biological Sciences	NSF		RUI: STS: Standard Grant: Bio-Computational Futures: Societal Reverberations of Microbiological Growth Modeling crossed with Artificial Intelligence	49%	350,301
Iafe, Robert		CSM	Chemistry & Biochemistry	CSUPERB		Preparation of Bioactive 1,1-Diarylmethane Derivatives Via a Gold(I)-Catalyzed Substitution Protocol	0%	15,000
Iafe, Robert		CSM	Chemistry & Biochemistry	CSUPERB		Enantioselective Friedel-Crafts Reactions with Bisphosphorylimides as Organocatalysts	0%	15,000
Jancovich, James		CSM	Biological Sciences	NIH		Ranavirus-based vector platform for the development of respiratory virus vaccines	49%	358,779
Jancovich, James		CSM	Biological Sciences	NIAID		Pathogenic determiniants of an emerging infectious disease	49%	446,352
Jancovich, James		CSM	Biological Sciences	UMMC	NSF	Collaborative Research: Elucidation of Essential Iridovirus Gene Function	49%	297,579

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Jasien, Paul	Robert Iafe, Joanne Pedersen, Melissa Dancy (Co-PIs); David Bwambok, Afra Panahi, Jackie Trischman (senior personnel)	CSM	Chemistry and Biochemistry	NSF		Building a Chemistry and Biochemistry Targeted Learning Community: The Impact of Vertical Mentoring on STEM Student Outcomes	49%	999,996
Kang, Deborah		CHABSS	History	NEH		Pathways to Citizenship: Undocumented European Immigrants in the United States, 1906-1986	0%	6,000
Kang, Hyun Gu	Devin Jindrich	CEHHS	Kinesiology	NIH		Determining how music-based activity reduces fall risk in older adults	49%	1,775,129
Kimel, Sasha		CHABSS	Psychology	University of Oslo	The John Templeton Foundation	Science & the Big Questions	15%	49,633
Kimel, Sasha		CHABSS	Psychology	National Geographic		How DNA ancestry test results impact Latinx-Americans' relationships with other racial/ethnic groups	0%	27,795
Kimel, Sasha		CHABSS	Psychology	Russell Sage Foundation		How DNA Ancestry Testing Impacts Mexican-Americans' Relationships with Other Groups		LOI
Kimel, Sasha		CHaBSS	Psychology	National Geographic		Understanding the Malleability of Identity: How DNA Ancestry testing impacts Mexican-Americans	0%	9,100
Kimel, Sasha		CHABSS	Psychology	Russell Sage Foundation		Testing the Causal Impact of Identity Disruption: An Examination of How DNA Ancestry Results Impact Mexican-Americans' Stress Response	0%	LOI

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Kostadinov, Tihomir		CHABSS	Liberal Studies	NASA		Carbon-based phytoplankton size classes using multi-platform ocean color observations and Earth System Models: Interannual variability and trend power analysis	49%	571,008
Lewis, Justin		Student Affairs	Readiness and Success Services	Palomar College	Dept. of ED	Palomar GEAR UP Contract	8%	142,200
Lewis, Justin		Student Affairs	Readiness and Success Services	Mira Costa College	Dept. of ED	Mira Costa GEAR UP Contract	8%	28,800
Luna Lopez, Carlos		CSM	Biological Sciences	CSUPERB		Analysis of Bidirectional Mitochondria Transfer between Adipose-Derived Stem Cells and HEK293 Tumorigenic Cells	0%	14,985
Luna Lopez, Carlos	Bwambok, David	CSM	Biological Sciences and Chemistry and Biochemistry	CSU Chancellor's Office		Delivery of Ionic Fluorescent Nanomaterials with Tunable Chemotherapeutic Properties using a Trojan Horse Approach via Stem Cell-to-Tumor Transfer	0%	50,000
Matlin, Talitha	Lantzy, Tricia	University Library	Teaching and Learning	Institute of Museum and Library Services		Preliminary Proposal: Strengthening the Pipeline: Creating an Internship Program for Undergraduate STEM/HS Majors	49%	-
Matlin, Talitha	Lantzy, Tricia	University Library	Teaching and Learning	IMLS		Strengthening the Pipeline: An Internship Program for Undergraduate STEM/HS Majors	28%	244,410
Matranga, Anthony		CEHHS	School of Education	Drexel University	NSF	Developing and Sustaining Mathematical Knowledge and Pedagogical Practices through Online Collaboration	49%	188,592

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Morton, Deborah	Boren, Denise	CICSC		Indian Health Service		GAIN: Graduating American Indians into Nursing Renewal	28%	1,989,267
Mothe, Bianca		CSM	Biological Sciences	CSUPERB		Assessment of Human Leukocyte Antigen (HLA) During Various Stages of Stem Cell Differentiation	0%	15,000
Mothe, Bianca		CSM	Biological Sciences	CIRM		CIRM Bridges Planning the 2020 and 2021 Annual Meetings	0%	320,000
Mueller, Casey		CSM	Biological Sciences	NSF		CAREER: Unraveling how the developmental thermal environment affects immediate and long-term amphibian physiology	49%	1,114,973
Mueller, Casey		CSM	Biological Sciences	COAST		Exploring metabolic compensation in response to temperature in the intertidal copepod, T. californicus	0%	20,000
Ng, Karno	Bwambok, David	CSM	Chemistry & Biochemistry	COAST		Green Approach for Clearning Coastal Water Zones	0%	20,000
Ng, Karno	Bwambok, David	CSM	Chemistry & Biochemistry	EPA		Water Treatment and Removal of Persistent Polyfluoroalkyl Pollutants Using a Green Ionic Liquid Nanoparticle Composite	49%	781,847
Nunez-Alvarez, Arcela	Clark-Ibanez, Marisol	NLRC		United Way of San Diego		CA Census 2020 Outreach HTC	10%	163,500
Nunez-Alvarez, Arcela		NLRC		Alliance		One California 2018	28%	16,200

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Nunez-Alvarez, Arcela	Marisol Clark-Ibanez	NLRC		Office of Minority Health, DHHS		Cultivando Salud	28%	400,000
Nunez-Alvarez, Arcela	Marisol Clark-Ibanez	NLRC		CNCS		MLK Day of Service	28%	15,000
Nunuz-Alvarez, Arcela		NLRC		Equality Alliance San Diego	California Department of Social Services	One California Project 2019	28%	28,800
Ouyang, Youwen	Clarik-Ibanez, Marisol (Co-PIs)	CSM & CHABSS	Computer Science & Sociology	CA Governor's Office		Facilitating Student-Driven Learning through a Hybrid Interactive Learning Environment that Actively Listens to, Observes and Responds to Student Inputs and Behaviors	8%	1,038,466
Perron, Justin	Charles De Leone, Shahed Sharif (Co-PIs)	CRESE		NSF		Addressing QIS Workforce Challenges in the California State University System	49%	49,931
Price, Ed		CRESE		University of Colorado	NSF	Faculty Online Learning Communities for Educational Transformation	49%	187,859
Price, Ed		CRESE		SD County		SD County	8%%	23,500
Proudfit, Joely		CICSC		Dept. of Edu.		STAR Project-CICSC	8%	1,418,902
Proudfit, Joely		CICSC		UCSD	Ca Dept of Public Health	California Student Tobacco Survey	10%	150,000

California State University SAN MARCOS
OFFICE OF GRADUATE STUDIES AND RESEARCH

Annual Proposals Report
Fiscal Year 18-19

PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Pulvers, Kimberley		CHABSS	Psychology	UCSD	NIH	The Effect of Packaging on Smoking Perceptions and Behavior: A Randomized Trial	49%	126,424
Pulvers, Kimberley		CHABSS	Psychology	TRDRP	UCOP	Tracking Tobacco Waste to Increase College Policy Engagement and Compliance Student Supplement	0%	20,000
Pulvers, Kimberley		CHABSS	Psychology	UCSD	NIH	The Effect of Packaging on Smoking Perceptions and Behavior: A Randomized Trial	49%	126,425
Rahn, Matt		EL	Environmental Leadership Institute	Middle Tennessee State University	FEMA	Research on Mitigating Harm from Wildfire Smoke: Evaluation of Toxicant Exposure among Firefighters Working in the Wildland-Urban Interface and Development of Respirator-Based Sorbent Cartridges for Reducing Exposure to Toxicants and Translating Research into Practice through Nationwide Firefighter Training	28%	123,420
Rahn, Matt		EL	Environmental Leadership Institute	FEMA		FEMA Wildfire Smoke Study	28%	285,677
Read, Betsy	Sethuraman, Arun	CSM	Biological Sciences	NSF		REU Site: Next Generation Sequencing and Beyond: From Beetles to Beer	28%	380,241
Read, Betsy	Zhang, Xiaoyu	CSM	Biology	USDA NIFA		A multiomic approach to understand the biosynthesis and metabolism of alkenones as high value lipid in the important microalgae, I. glabana	30%	289,809
Reily, Patricia		Student Affairs	Veterans Services	SDSU Research Foundation	DOE	MENDing the solar-grid - Modernizing ENergy Distribution: a solar-grid workforce collaboration	28%	2,158,167

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Fiscal Year 18-19

PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Ridder, Elizabeth		CHABSS	Liberal Studies	University of North Carolina	NSF	Bronze Age environmental dynamics and agrarian responses in the Eastern Mediterranean	28%	14,705
Schubert, Matt		CEHHS	Kinesiology	American College of Sports Medicine Foundation		Is the endocannabinoid system involved in post-exercise energy balance?	0%	9,000
Schubert, Matt		CEHHS	Kinesiology	UCSD Center for Medicinal Cannabis Research		Does cannabis attenuate muscle pain and soreness, and preserve performance, in active individuals?	30%	299,966
Schultz, Wes	Anna Woodcock (Co-PI); Paul Hernandez (senior personnel-external); Richard Serpe (senior personnel - external)	OGSR		NSF		Becoming a Scientist: Balancing Identities to Broaden Participation in STEM	49%	1,920,314
Schultz, Wes	Anna Woodcock (Co-PI)	OGSR		NSF		Supplement Request	28%	60,000
Schultz, Wes		CHABSS	Psychology	Keep America Beautiful		Keep America Beautiful Contract	28%	50,000
Sethuraman, Arun		CSM	Biological Sciences	USDA		Comparative genetic analysis of predatory lady beetles in North America: Bases for improving biological control	28%	499,991

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PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Sharif, Shahed		CSM	Mathematics	NSF		RUI: SaTC: CORE: Small: Mathematics of Cryptography: Lattices and Isogenies	49%	327,101
Sheath, Robert		CSM	Biological Sciences	Southern CA Coastal Water Research Project (SCCWRP)	EPA	Algae Implementation Support	22%	99,593
Sheath, Robert	Hristova, Rosalina	CSM	Biological Sciences	CSUCRF	SWRCB	Chico NPSR5	22%	40,800
Siyahhan, Sinem		CEHHS	School of Education	ETR	NSF	Rosie the Developer: Informal Avenues to Technology Participation for Working Women	49%	367,425
Spenard, Jon		CHABSS	Anthropology	Society for American Archaelogy (SAA)		Rio Frio Regional Archeological Project	0%	22,462
Stowell, Laurie		CEHHS	School of Education	California Subject Matter Project	US Dept of Education	California Writing Project	8%	39,082
Stowell, Laurie		CEHHS	School of Education	California Subject Matter Project	State of CA	California Writing Project	5%	32,185
Sustaita, Diego		CSM	Biological Sciences	COAST		Locomotor and feeding morphology and performance of the salt marsh harvest mouse and coexisting wetland rodents	0%	19,910

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Fiscal Year 18-19

PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Sustaita, Diego		CSM	Biological Sciences	CSUPERB		A View to Kill: Micro-CT Analysis of Loggerhead Shrike-Induced Catastrophic Prey Injuries	0%	13,472
Taniguchi, Darcy		CSM	Biological Sciences	CSUPERB		Using Deep Learnig to Assess Relative Abundances of Microzooplankton	0%	14,984
Trujillo, Keith		CHABSS	Psychology	CSU Sacramento, University Enterprises Inc.	Chancellor's Office	California State University Louis Stokes STEM Pathways and Research Alliance (CSU-LSAMP) (2018-2023)	0%	35,000
Trujillo, Keith		CHABSS	Psychology	CSU Sacramento, University Enterprises Inc.	NSF	California State University Louis Stokes STEM Pathways and Research Alliance (CSU-LSAMP) (2018-2023)	0%	15,000
Trujillo, Keith		OTRES		NIH		RISE administrative supplement	8%	40,112
Trujillo, Keith	Core Faculty - Kimberly D'Anna-Hernandez, Carlos Luna Lopez, Richard Armenta, Julie Jameson	OTRES		NIH		U-RISE at California State University San Marcos	8%	3,679,102
Tsui, Stephen		CSM	Physics	NSF		DMREF: Collaborative Research: Computational Design of Novel Materials for Neuromorphic Computing	49%	120,000

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Annual Proposals Report
Fiscal Year 18-19

PI/PD	Co-PIs/PDs	College/ Center	Department	Funding Agency	Source (Pass Through)	Project Title	% IDC	Proposed Amount
Valle, Gabriel	Greig Guthey	CHABSS	Environmental Studies Program	CSU Office of the Chancellor		Faculty Research: Addressing Student Basic Needs by Empowering Students through Growing Food	0%	15,000
Weigt, Jill		CHABSS	Sociology	CSU Office of the Chancellor		A Mixed Methods Evaluation of Cal State San Marcos' Cougar Pantry	0%	15,000
Woodcock, Anna		OGSR		NSF		Collaborative Research: Broadening Participation: A programs review and impact analysis	49%	199,933
Ye, Xin		CSM	CSIS	NSF		Distinguish the Quality of Bug Reports for Improving Software Defect Localization	28%	175,000
Zaerpour, Nima		CoBA	Operations and Supply Chain Management	CSU Northridge	San Jose State University	Vertical Container Ports: a Solution for a Sustainable Future Oceanic Transportation	15%	35,817
Zheng, Yongjie	Ye, Xin	CSM	Engineering	NSF		SHF: Small: RUI: Maintaining Architecture-Implementation Conformance to Enable Architecture Centrality	49%	495,509
Zheng, Yongjie	Ye, Xin	CSM	Computer Sciencee	CSU Chancellor's Office		Automating Software Defect Localization with Report Classification and Code Randing	0%	47,122
Total FY18-19 YTD Proposal $								**$ 44,517,458**
Total FY18-19 YTD Proposals Submitted #								**118**
Total FY17-18 Proposal $								**$ 34,864,017**
Total FY17-18 Proposals Submitted #								**90**

Award Report
FY18-19

PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Andera	CEHHS	Nursing	Health Planning and Development	CSUSM Family Nurse Practitioner Training Program	0%	$84,000
Armenta	CEHHS	Kinesiology	Indian Health Council Pass Through NIH	HIV/STI Awareness and Prevention Project	26%	$39,061
Beecher	CEHHS	Social Work	UC Berkeley	CalSWEC Title IV-E Program	10%	$585,591
Beecher	CEHHS	Social Work	UC Berkeley	Integrated Behavioral Health	25%	$111,750
Brown	CHABSS	Economics	BlueGreen Landscape Architecture (WCA & Angeles Nat'l Forest)	Crystal Lake Recreation Area and San Gabriel Master Plan Contract	15%	$36,500
Brown	CHABSS	Economics	US Forest Service	NVUM Cleveland, Los Padres, San Bernardino National Forests	15%	$140,000
Bwambok	CSM	Biological Sciences	CSUPERB	Low-Cot and Noninvasive Diagnosis of Malaria in Saliva by Colorimetric Sensing on Paper	0%	$15,000
Clark-Ibanez	NLRC		1AID	UPRISE	15%	$235,000
Clark-Ibanez	NLRC		CNCS	Sabiduria Year 2	28%	$150,000
Clark-Ibanez	NLRC		Sociological Initiatives Foundation	A Research Project by, for, and about Undocumented Students	0%	$20,000

Award Report
FY18-19

PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Clark-Ibanez	NLRC		UCLA	UCLA UndocuScholars Project	0%	$10,000
D'Anna-Hernandez	CHABSS	Psycholoy	NIH	The role of cultural risk and resiliency factors and the built environment on maternal depressive symptoms in pregnant Mexican-American women (Supplement)	49%	$138,774
Dominguez	CSM	Physics	NASA	Development of Nanoinfrared Spectral Mapping of Returned Samples	49%	$1,357,607
Dominguez	CSM	Physics	NSF	RUI: Resolving Astrophysical	49%	$203,428
Escobar	CSM	Biology	NSF	RUI: Defining Connections (IOS)	49%	$87,263
Fierro	CSM	Dean's Office	US Department of Education	H.S.I. STEM Engineering YR 3	0%	$1,204,628
Formo	OUGS		UCORPN	CSU Chatbot Collaboration	10%	$75,150
Garcia	OTRES		NIH/NIGMS	Bridges Year 17	8%	$288,470
Garcia	OUGS		US Department of Education	McNair Project YR 2	8%	$242,136
Gilmore	Student Affiars/SASS	Veterans Services	ONR	Veterans to Energy Careers (VTEC) YR 2	28%	$1,000,000

Award Report
FY18-19

PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Goldberg	Center ARTES		California Arts Council	Research in the Arts	0%	$45,000
Goldberg	Center ARTES		California Arts Council	Youth Arts Action	0%	$18,000
Gonzalez	CEHHS	School of Education	U.S. Dept of Ed	CSUSM CAMP YR 2	8%	$425,000
Gonzalez	Academic Affairs	Office of the Provost	US Department of Education	PASO YR4	0%	$525,000
Goodlaw-Morris	Safety, Health and Sustainability		CSU Office of the Chancellor	Campus Community Gardens: Sustainable Food Project Garden Expansion	0%	$3,000
Greogory	Extended Learning		WORLDLEARN	Iraqi Young Leader Exchange 19	49%	$24,315
Hernandez, A.	CEHHS	School of Education	U.S. Dept of Ed	Project ACCEPT Year 3	8%	$528,764
Hernandez, H.	UPD & LAFS		County of San Diego	The Lowrider Experience Project	0%	$8,982
Hamadani	CSM & CEHHS	Chemistry & Biochemistry, Computer Science, & School of Education	NSF	Developing Hands-on Virtual Reality Science Laboratory Experiences	49%	$750,000
Hamerly	CoBA	Dean's Office	USD	Expanding SD Regional Energy I	15%	$52,500

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FY18-19

PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Iafe	CSM	Chemistry & Biochemistry	Camille & Henry Dreyfus Foundation	Jean Dreyfus Lectureship for Undergraduate Institutions	0%	$18,500
Jameson	CSM	Biology	NIH/NIGMS	Regulation of Epidermal T Cell	49%	$89,400
Kim	CSM	Biology	NIH/NIGMS	Mechanisms of Myotonic Dystrop	49%	$111,750
Kostadinov	CHABSS	Liberal Studies Dept	NASA	Carbon-based Phytoplankton	49%	$171,837
Macias	Student Affairs	Associated Student's Inc.	CSU Chico Research Foundation Pass Through USDA	CalFresh Outreach	49%	$28,970
Mauga	Student Affais	Outreach Programs	U.S. Dept of Ed	Talent Search YR 3	8%	$256,455
Mauga	Student Affais	Outreach Programs	U.S. Dept of Ed	TRIO Upward Bound YR 2	8%	$340,224
Moineau	CEHHS	Speech Language Pathology	U.S. Dept of Ed	School-Based Practice YR 5	8%	$250,000
Morton	CEHHS	Nursing	DHHS	GAIN Program Year 3	28%	$337,225
Mothe	CSM	Biology	CIRM	CIRM Bridges to Stem Cell Yr3	10%	$609,000

Award Report
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PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Mueller	CSM	Biological Sciences	COAST	Exploring metabolic compensation in response to temperature in the intertidal copepod, T. californicus	0%	$20,000
Northway	Student Affais	TRIO Student Support Services	U.S. Dept of Ed	Student Support Services YR 4	8%	$321,755
Nunez-Alvarez	NLRC		DHHS	Homie Up: Youth Empowerment YR 2	28%	$425,000
Nunez-Alvarez	NLRC		Alliance	One California 2018	28%	$16,200
Ouyang/Clark-Ibanez	CSM/CHABBS	Computer Science/Sociology	CA Governor's Office	Facilitating Student-Driven Learning through a Hybrid Interactive Learning Environment that Actively Listens to, Observes and Responds to Student Inputs and Behaviors	8%	$1,038,000
Price	CRESE & CSM	Physics	NSF	A Model of Educational Transformation: Developing a Community of Faculty Implementing Next Generation Physical Science and Everyday Thinking	49%	$573,309
Price	CRESE		San Diego County Department of Education	SDCOE STEM Program	8%	$23,500
Proudfit	CICSC		UCSD pass through CA Department of Public Health	California Student Tobacco Survey	10%	$150,000
Pulvers	CHABSS	Psycholoy	NIH	Toxicant Exposure and Harm Perceptions in Cigarette Smokers Who Use or Do Not Use E-Cigarettes YR 2	49%	$111,750
Pulvers	CHABSS	Psycholoy	UCSD	UCSD Effect of Packaging YR2	49%	$98,871

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PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Pulvers	CHABSS	Psycholoy		VCC Community Grant	26%	$159,310
Pulvers	CHABSS	Psychology	SDSU Research Foundation	Clinical Trial of Unfiltered Cigarettes	49%	$165,059
Pulvers	CHABSS	Psycholoy	TRDRP pass through UCOP	Tracking Tobacco Waste to Increase College Policy Engagement and Compliance Student Supplement	0%	$20,000
Puha	CSM	Mathematics	NSF	RUI Queueing Models	49%	$133,500
Read	CSM	Biology Program	NSF	REU Site: Next Gen Sequencing	28%	$390,867
Read	CSM	Biological Sciences	SUNY Buffalo (NSF)	Collaborative Research: WIDER: Improving Undergraduate Education Through Community Building and Adoption of an Evidence-Based Practice to Evaluate Undergraduate Research	15%	$5,000
Rocha	CSM	Biology Program	PALCOL	Palomar CC - H SI Title V	0%	$141,357
Schultz	OGSR		NSF	Becoming a Scientist	49%	$1,920,320
Schultz	OGSR		Keep America Beautiful	Litter Prevention Program	28%	$50,000
Sheath/Hristova	CSM	Biological Sciences	Southern Californa CA Coastal Water Research Project	Algae Implementation Support	22%	$101,594

Award Report
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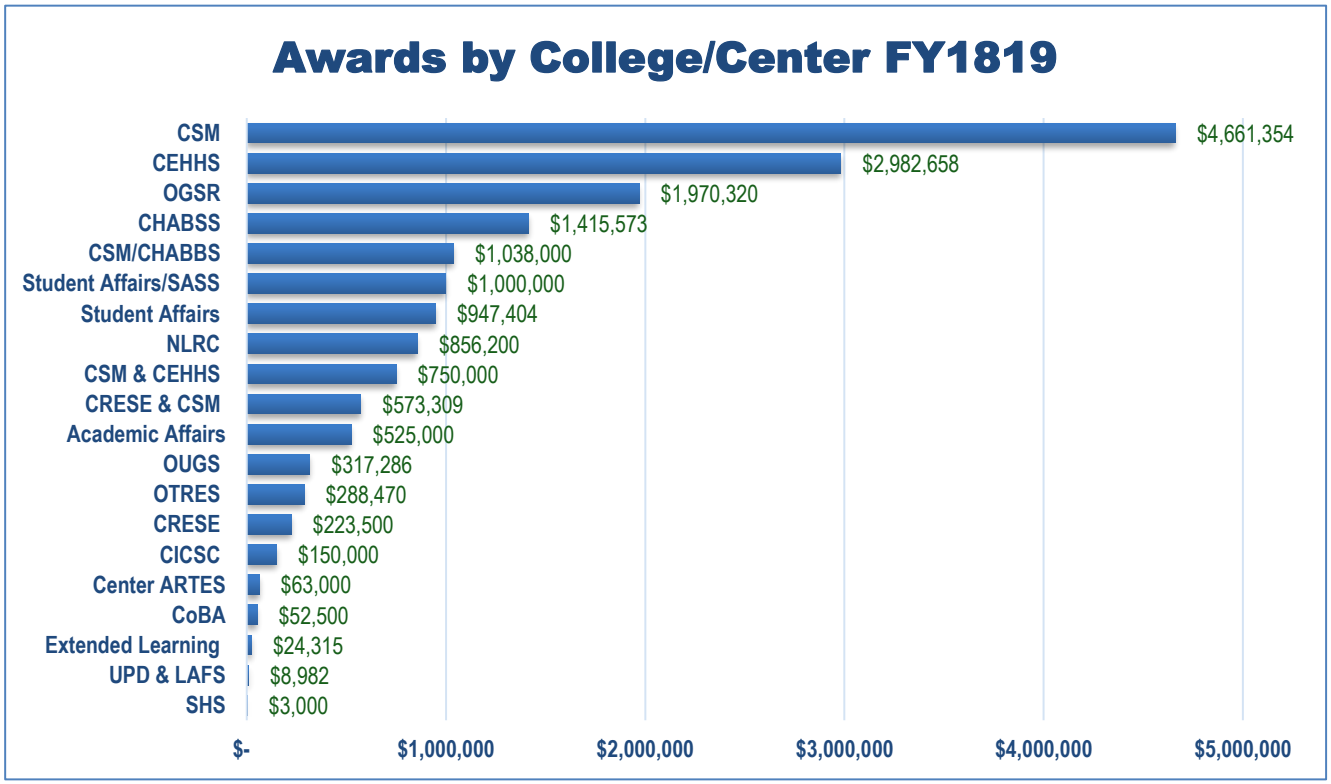
PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Sheath/Hristova	CSM	Biological Sciences	CSUCRF pass through SWRCB	Chico NPSR5	28%	$40,800
Stall	CEHHS	School of Education	US Department of Education	Project SUPPORT: Serving Underrepresented Populations Partnering for Opportunities and Rewards in Teaching YR 1	0%	$550,000
Stowell	CEHHS	Education	UCOP	San Marcos Writing Project (18)	8%	$39,082
Stowell	CEHHS	Education	UCOP	18CSMP-CWP-SAN MARCOS	5%	$32,185
Sustaita	CSM	Biological Sciences	COAST	Locomotor and feeding morphology and performance of the salt marsh harvest mouse and coexisting wetland rodents	0%	$19,910
Trujillo	CHABSS	Psychology	UEI	CSU LAMP YR 1 (Non-Fed)	0%	$35,000
Trujillo	CHABSS	Psychology	UEI	CSU LAMP YR 1 (Federal)	0%	$15,000
Trujillo	CHABSS	Psychology	NIH/NIGMS	RISE Supplement	8%	$43,320
Trujillo	CHABSS	Psychology	NIH/NIGMS	MARC Year 18	8%	$250,152
Valle	CHABSS	Environmental Studies Program	CSU Office of the Chancellor	Faculty Research: Addressing Student Basic Needs by Empowering Students through Growing Food	0%	$15,000

Award Report
FY18-19

PI ID	College/Center	Department	Funding Agency	Project Title	% IDC	Project Amount
Vourlitis	CRESE		Howard Hughes Medical Institute	Inclusive Excellence 2018	0%	$200,000
Weigt	CHABSS	Sociology	CSU Office of the Chancellor	A Mixed Methods Evaluation of Cal State San Marcos' Cougar Pantry	0%	$15,000
Zhang	CSM	Computer Science	NIH	Biomineralization in Coccolithophores	49%	$111,750
Total 18/19 Award $						**$ 17,850,871**
Total 18/19 Award #						**73**
Total 17/18 Award $						**$ 16,955,467**
Total 17/18 Award #						**63**

CSUSM Sponsored Awards | July 1, 2018 - June 30, 2019

College/Center	Funding	%
SHS	$ 3,000	0%
UPD & LAFS	$ 8,982	0%
Extended Learning	$ 24,315	0%
CoBA	$ 52,500	0%
Center ARTES	$ 63,000	0%
CICSC	$ 150,000	1%
CRESE	$ 223,500	1%
OTRES	$ 288,470	2%
OUGS	$ 317,286	2%
Academic Affairs	$ 525,000	3%
CRESE & CSM	$ 573,309	3%
CSM & CEHHS	$ 750,000	4%
NLRC	$ 856,200	5%
Student Affairs	$ 947,404	5%
Student Affairs/SASS	$ 1,000,000	6%
CSM/CHABBS	$ 1,038,000	6%
CHABSS	$ 1,415,573	8%
OGSR	$ 1,970,320	11%
CEHHS	$ 2,982,658	17%
CSM	$ 4,661,354	26%
Total	**$ 17,850,871**	**100%**



Awards by College/Institute/Center | July 1, 2018 - June 30, 2019

College/Center	Department	PI ID	New/Cont	Award Type	Funding Source	Project Title	Funding Agency	% IDC	Project Amount
Academic Affairs	Office of the Provost	Gonzalez	Cont	Grant	Federal	PASO YR4	US Department of Education	0%	$525,000
Academic Affairs Total									**$525,000**
CEHHS	Education	Stowell	Cont	Contract	FedPassThru	San Marcos Writing Project (18)	UCOP	8%	$39,082
CEHHS	Education	Stowell	Cont	Contract	FedPassThru	18CSMP-CWP-SAN MARCOS	UCOP	5%	$32,185
CEHHS	Kinesiology	Armenta	New	Contract	FedPassThru	HIV/STI Awareness and Prevention Project	Indian Health Council Pass Through NIH	26%	$39,061
CEHHS	Nursing	Andera	New	Contract	State	CSUSM Family Nurse Practitioner Training Program	Health Planning and Development	0%	$84,000
CEHHS	Nursing	Morton	Cont	Grant	Federal	GAIN Program Year 3	DHHS	28%	$337,225
CEHHS	School of Education	Gonzalez	Cont	Grant	Federal	CSUSM CAMP YR 2	U.S. Dept of Ed	8%	$425,000
CEHHS	School of Education	Hernandez, A.	Cont	Grant	Federal	Project ACCEPT Year 3	U.S. Dept of Ed	8%	$528,764
CEHHS	School of Education	Stall	Cont	Grant	Federal	Project SUPPORT: Serving Underrepresented Populations Partnering for Opportunities and Rewards in Teaching YR 1	US Department of Education	0%	$550,000
CEHHS	Social Work	Beecher	Cont	Contract	FedPassThru	CalSWEC Title IV-E Program	UC Berkeley	10%	$585,591
CEHHS	Social Work	Beecher	Cont	Contract	State	Integrated Behavioral Health	UC Berkeley	25%	$111,750
CEHHS	Speech Language Pathology	Moineau	Cont	Grant	Federal	School-Based Practice YR 5	U.S. Dept of Ed	8%	$250,000
CEHHS Total									**$2,982,658**
Center ARTES		Goldberg	New	Contract	State	Research in the Arts	California Arts Council	0%	$45,000
Center ARTES		Goldberg	New	Contract	State	Youth Arts Action	California Arts Council	0%	$18,000
Center ARTES Total									**$63,000**
CHABSS	Economics	Brown	Cont	Contract	Federal	Crystal Lake Recreation Area and San Gabriel Master Plan Contract	BlueGreen Landscape Architecture (WCA & Angeles Nat'l Forest)	15%	$36,500
CHABSS	Economics	Brown	Cont	Contract	Nongov	NVUM Cleveland, Los Padres, San Bernardino National Forests	US Forest Service	15%	$140,000
CHABSS	Environmental Studies Program	Valle	Unknown	Unknown	Unknown	Faculty Research: Addressing Student Basic Needs by Empowering Students through Growing Food	CSU Office of the Chancellor	0%	$15,000
CHABSS	Liberal Studies Dept	Kostadinov	Cont	Grant	Federal	Carbon-based Phytoplankton	NASA	49%	$171,837
CHABSS	Psychology	Pulvers	Cont	Contract	State	Clinical Trial of Unfiltered Cigarettes	SDSU Research Foundation	49%	$165,059
CHABSS	Psychology	Trujillo	Cont	Contract	Nongov	CSU LAMP YR 1 (Non-Fed)	UEI	0%	$35,000
CHABSS	Psychology	Trujillo	Cont	Contract	FedPassThru	CSU LAMP YR 1 (Federal)	UEI	0%	$15,000
CHABSS	Psychology	Trujillo	Cont	Grant	Federal	RISE Supplement	NIH/NIGMS	8%	$43,320
CHABSS	Psychology	Trujillo	Cont	Grant	Federal	MARC Year 18	NIH/NIGMS	8%	$250,152
CHABSS	Psycholoy	D'Anna-Hernandez	Cont	Grant	Federal	The role of cultural risk and resiliency factors and the built environment on maternal depressive symptoms in pregnant Mexican-American women (Supplement)	NIH	49%	$138,774
CHABSS	Psycholoy	Pulvers	Cont	Grant	Federal	Toxicant Exposure and Harm Perceptions in Cigarette Smokers Who Use or Do Not Use E-Cigarettes YR 2	NIH	49%	$111,750
CHABSS	Psycholoy	Pulvers	Cont	Contract	State	UCSD Effect of Packaging YR2	UCSD	49%	$98,871
CHABSS	Psycholoy	Pulvers	Cont	Contract	FedPassThru	VCC Community Grant		26%	$159,310
CHABSS	Psycholoy	Pulvers	Cont	Contract	State	Tracking Tobacco Waste to Increase College Policy Engagement and Compliance Student Supplement	TRDRP pass through UCOP	0%	$20,000
CHABSS	Sociology	Weigt	Unknown	Unknown	Unknown	A Mixed Methods Evaluation of Cal State San Marcos' Cougar Pantry	CSU Office of the Chancellor	0%	$15,000
CHABSS Total									**$1,415,573**
CICSC		Proudfit	New	Grant	Federal	California Student Tobacco Survey	UCSD pass through CA Department of Public Health	10%	$150,000
CICSC Total									**$150,000**

CoBA	Dean's Office	Hamerly	New	Contract	FedPassThru	Expanding SD Regional Energy I	USD	15%	$52,500
CoBA Total									**$52,500**
CRESE		Price	Cont	Contract	Local	SDCOE STEM Program	San Diego County Department of Education	8%	$23,500
CRESE		Vourlitis	Cont	Contract	Nongov	Inclusive Excellence 2018	Howard Hughes Medical Institute	0%	$200,000
CRESE Total									**$223,500**
CRESE & CSM	Physics	Price	Cont	Grant	Federal	A Model of Educational Transformation: Developing a Community of Faculty Implementing Next Generation Physical Science and Everyday Thinking	NSF	49%	$573,309
CRESE & CSM Total									**$573,309**
CSM	Biological Sciences	Bwambok	Unknown	Unknown	Unknown	Low-Cot and Noninvasive Diagnosis of Malaria in Saliva by Colorimetric Sensing on Paper	CSUPERB	0%	$15,000
CSM	Biological Sciences	Mueller	Unknown	Unknown	Unknown	Exploring metabolic compensation in response to temperature in the intertidal copepod, T. californicus	COAST	0%	$20,000
CSM	Biological Sciences	Read	Cont	Contract	FedPassThru	Collaborative Research: WIDER: Improving Undergraduate Education Through Community Building and Adoption of an Evidence-Based Practice to Evaluate Undergraduate Research	SUNY Buffalo (NSF)	15%	$5,000
CSM	Biological Sciences	Sheath/Hristova	New	Contract	State	Algae Implementation Support	Southern Californa CA Coastal Water Research Project	22%	$101,594
CSM	Biological Sciences	Sheath/Hristova	New	Contract	OthrPassThru	Chico NPSR5	CSUCRF pass through SWRCB	28%	$40,800
CSM	Biological Sciences	Sustaita	Unknown	Unknown	Unknown	Locomotor and feeding morphology and performance of the salt marsh harvest mouse and coexisting wetland rodents	COAST	0%	$19,910
CSM	Biology	Escobar	Cont	Grant	Federal	RUI: Defining Connections (IOS)	NSF	49%	$87,263
CSM	Biology	Jameson	Cont	Grant	Federal	Regulation of Epidermal T Cell	NIH/NIGMS	49%	$89,400
CSM	Biology	Kim	Cont	Grant	Federal	Mechanisms of Myotonic Dystrop	NIH/NIGMS	49%	$111,750
CSM	Biology	Mothe	Cont	Contract	State	CIRM Bridges to Stem Cell Yr3	CIRM	10%	$609,000
CSM	Biology Program	Read	Cont	Grant	Federal	REU Site: Next Gen Sequencing	NSF	28%	$390,867
CSM	Biology Program	Rocha	Cont	Contract	FedPassThru	Palomar CC - H SI Title V	PALCOL	0%	$141,357
CSM	Chemistry & Biochemistry	Iafe	New	Grant	Nongov	Jean Dreyfus Lectureship for Undergraduate Institutions	Camille & Henry Dreyfus Foundation	0%	$18,500
CSM	Computer Science	Zhang	Cont	Grant	Federal	Biomineralization in Coccolithophores	NIH	49%	$111,750
CSM	Dean's Office	Fierro	Cont	Grant	Federal	H.S.I. STEM Engineering YR 3	US Department of Education	0%	$1,204,628
CSM	Mathematics	Puha	Cont	Grant	Federal	RUI Queueing Models	NSF	49%	$133,500
CSM	Physics	Dominguez	New	Grant	Federal	Development of Nanoinfrared Spectral Mapping of Returned Samples	NASA	49%	$1,357,607
CSM	Physics	Dominguez	Cont	Grant	Federal	RUI: Resolving Astrophysical	NSF	49%	$203,428
CSM Total									**$4,661,354**
CSM & CEHHS	Chemistry & Biochemistry, Computer Science, & School of Education	Hamadani	New	Grant	Federal	Developing Hands-on Virtual Reality Science Laboratory Experiences	NSF	49%	$750,000
CSM & CEHHS Total									**$750,000**
CSM/CHABBS	Computer Science/Sociology	Ouyang/Clark-Ibanez	New	Contract	State	Facilitating Student-Driven Learning through a Hybrid Interactive Learning Environment that Actively Listens to, Observes and Responds to Student Inputs and Behaviors	CA Governor's Office	8%	$1,038,000
CSM/CHABBS Total									**$1,038,000**
Extended Learning		Greogory	New	Contract	FedPassThru	Iraqi Young Leader Exchange 19	WORLDLEARN	49%	$24,315

Awards by College/Institute/Center | July 1, 2018 - June 30, 2019

Extended Learning Total									**$24,315**
NLRC		Clark-Ibanez	Cont	Grant	Nongov	UPRISE	1AID	15%	$235,000
NLRC		Clark-Ibanez	Cont	Grant	Federal	Sabiduria Year 2	CNCS	28%	$150,000
NLRC		Clark-Ibanez	New	Grant	Nongov	A Research Project by, for, and about Undocumented Students	Sociological Initiatives Foundation	0%	$20,000
NLRC		Clark-Ibanez	New	Contract	Nongov	UCLA UndocuScholars Project	UCLA	0%	$10,000
NLRC		Nunez-Alvarez	Cont	Grant	Federal	Homie Up: Youth Empowerment YR 2	DHHS	28%	$425,000
NLRC		Nunez-Alvarez	Cont	Contract	Nongov	One California 2018	Alliance	28%	$16,200
NLRC Total									**$856,200**
OGSR		Schultz	New	Grant	Federal	Becoming a Scientist	NSF	49%	$1,920,320
OGSR		Schultz	New	Contract	Nongov	Litter Prevention Program	Keep America Beautiful	28%	$50,000
OGSR Total									**$1,970,320**
OTRES		Garcia	Cont	Grant	Federal	Bridges Year 17	NIH/NIGMS	8%	$288,470
OTRES Total									**$288,470**
OUGS		Formo	New	Contract	Nongov	CSU Chatbot Collaboration	UCORPN	10%	$75,150
OUGS		Garcia	Cont	Grant	Federal	McNair Project YR 2	US Department of Education	8%	$242,136
OUGS Total									**$317,286**
Safety, Health and Sustainability		Goodlaw-Morris	Unknown	Unknown	Unknown	Campus Community Gardens: Sustainable Food Project Garden Expansion	CSU Office of the Chancellor	0%	$3,000
Safety, Health and Sustainability Total									**$3,000**
Student Affairs	Associated Student's Inc.	Macias	New	Contract	FedPassThru	CalFresh Outreach	CSU Chico Research Foundation Pass Through USDA	49%	$28,970
Student Affairs	Outreach Programs	Mauga	Cont	Grant	Federal	Talent Search YR 3	U.S. Dept of Ed	8%	$256,455
Student Affairs	Outreach Programs	Mauga	Cont	Grant	Federal	TRIO Upward Bound YR 2	U.S. Dept of Ed	8%	$340,224
Student Affairs	TRIO Student Support Services	Northway	Cont	Grant	Federal	Student Support Services YR 4	U.S. Dept of Ed	8%	$321,755
Student Affairs Total									**$947,404**
Student Affairs/SASS	Veterans Services	Gilmore	Cont	Grant	Federal	Veterans to Energy Careers (VTEC) YR 2	ONR	28%	$1,000,000
Student Affairs/SASS Total									**$1,000,000**
UPD & LAFS		Hernandez, H.	Cont	Grant	Nongov	The Lowrider Experience Project	County of San Diego	0%	$8,982
UPD & LAFS Total									**$8,982**
Grand Total									**$ 17,850,871**

Awards by Principal Investigator | July 1, 2018 - June 30, 2019

PI ID	College/Center	Department	New/Cont	Award Type	Funding Source	Project Title	Funding Agency	% IDC	Project Amount
Andera	CEHHS	Nursing	New	Contract	State	CSUSM Family Nurse Practitioner Training Program	Health Planning and Development	0%	$84,000
Andera Total									**$84,000**
Armenta	CEHHS	Kinesiology	New	Contract	FedPassThru	HIV/STI Awareness and Prevention Project	Indian Health Council Pass Through NIH	26%	$39,061
Armenta Total									**$39,061**
Beecher	CEHHS	Social Work	Cont	Contract	FedPassThru	CalSWEC Title IV-E Program	UC Berkeley	10%	$585,591
Beecher	CEHHS	Social Work	Cont	Contract	State	Integrated Behavioral Health	UC Berkeley	25%	$111,750
Beecher Total									**$697,341**
Brown	CHABSS	Economics	Cont	Contract	Federal	Crystal Lake Recreation Area and San Gabriel Master Plan Contract	BlueGreen Landscape Architecture (WCA & Angeles Nat'l Forest)	15%	$36,500
Brown	CHABSS	Economics	Cont	Contract	Nongov	NVUM Cleveland, Los Padres, San Bernardino National Forests	US Forest Service	15%	$140,000
Brown Total									**$176,500**
Bwambok	CSM	Biological Sciences	Unknown	Unknown	Unknown	Low-Cot and Noninvasive Diagnosis of Malaria in Saliva by Colorimetric Sensing on Paper	CSUPERB	0%	$15,000
Bwambok Total									**$15,000**
Clark-Ibanez	NLRC		Cont	Grant	Nongov	UPRISE	1AID	15%	$235,000
Clark-Ibanez	NLRC		Cont	Grant	Federal	Sabiduria Year 2	CNCS	28%	$150,000
Clark-Ibanez	NLRC		New	Grant	Nongov	A Research Project by, for, and about Undocumented Students	Sociological Initiatives Foundation	0%	$20,000
Clark-Ibanez	NLRC		New	Contract	Nongov	UCLA UndocuScholars Project	UCLA	0%	$10,000
Clark-Ibanez Total									**$415,000**
D'Anna-Hernandez	CHABSS	Psycholoy	Cont	Grant	Federal	The role of cultural risk and resiliency factors and the built environment on maternal depressive symptoms in pregnant Mexican-American women (Supplement)	NIH	49%	$138,774
D'Anna-Hernandez Total									**$138,774**
Dominguez	CSM	Physics	New	Grant	Federal	Development of Nanoinfrared Spectral Mapping of Returned Samples	NASA	49%	$1,357,607
Dominguez	CSM	Physics	Cont	Grant	Federal	RUI: Resolving Astrophysical	NSF	49%	$203,428
Dominguez Total									**$1,561,035**
Escobar	CSM	Biology	Cont	Grant	Federal	RUI: Defining Connections (IOS)	NSF	49%	$87,263
Escobar Total									**$87,263**
Fierro	CSM	Dean's Office	Cont	Grant	Federal	H.S.I. STEM Engineering YR 3	US Department of Education	0%	$1,204,628
Fierro Total									**$1,204,628**
Formo	OUGS		New	Contract	Nongov	CSU Chatbot Collaboration	UCORPN	10%	$75,150
Formo Total									**$75,150**
Garcia	OTRES		Cont	Grant	Federal	Bridges Year 17	NIH/NIGMS	8%	$288,470
Garcia	OUGS		Cont	Grant	Federal	McNair Project YR 2	US Department of Education	8%	$242,136
Garcia Total									**$530,606**
Gilmore	Student Affiars/SASS	Veterans Services	Cont	Grant	Federal	Veterans to Energy Careers (VTEC) YR 2	ONR	28%	$1,000,000
Gilmore Total									**$1,000,000**
Goldberg	Center ARTES		New	Contract	State	Research in the Arts	California Arts Council	0%	$45,000
Goldberg	Center ARTES		New	Contract	State	Youth Arts Action	California Arts Council	0%	$18,000
Goldberg Total									**$63,000**
Gonzalez	CEHHS	School of Education	Cont	Grant	Federal	CSUSM CAMP YR 2	U.S. Dept of Ed	8%	$425,000
Gonzalez	Academic Affairs	Office of the Provost	Cont	Grant	Federal	PASO YR4	US Department of Education	0%	$525,000
Gonzalez Total									**$950,000**
Goodlaw-Morris	Safety, Health and Sustainability		Unknown	Unknown	Unknown	Campus Community Gardens: Sustainable Food Project Garden Expansion	CSU Office of the Chancellor	0%	$3,000
Goodlaw-Morris Total									**$3,000**

Greogory	Extended Learning		New	Contract	FedPassThru	Iraqi Young Leader Exchange 19	WORLDLEARN	49%	$24,315
Greogory Total									**$24,315**
Hamadani	CSM & CEHHS	Chemistry & Biochemistry, Computer Science, & School of Education	New	Grant	Federal	Developing Hands-on Virtual Reality Science Laboratory Experiences	NSF	49%	$750,000
Hamadani Total									**$750,000**
Hamerly	CoBA	Dean's Office	New	Contract	FedPassThru	Expanding SD Regional Energy I	USD	15%	$52,500
Hamerly Total									**$52,500**
Hernandez, A.	CEHHS	School of Education	Cont	Grant	Federal	Project ACCEPT Year 3	U.S. Dept of Ed	8%	$528,764
Hernandez, A. Total									**$528,764**
Hernandez, H.	UPD & LAFS		Cont	Grant	Nongov	The Lowrider Experience Project	County of San Diego	0%	$8,982
Hernandez, H. Total									**$8,982**
Iafe	CSM	Chemistry & Biochemistry	New	Grant	Nongov	Jean Dreyfus Lectureship for Undergraduate Institutions	Camille & Henry Dreyfus Foundation	0%	$18,500
Iafe Total									**$18,500**
Jameson	CSM	Biology	Cont	Grant	Federal	Regulation of Epidermal T Cell	NIH/NIGMS	49%	$89,400
Jameson Total									**$89,400**
Kim	CSM	Biology	Cont	Grant	Federal	Mechanisms of Myotonic Dystrop	NIH/NIGMS	49%	$111,750
Kim Total									**$111,750**
Kostadinov	CHABSS	Liberal Studies Dept	Cont	Grant	Federal	Carbon-based Phytoplankton	NASA	49%	$171,837
Kostadinov Total									**$171,837**
Macias	Student Affairs	Associated Student's Inc.	New	Contract	FedPassThru	CalFresh Outreach	CSU Chico Research Foundation Pass Through USDA	49%	$28,970
Macias Total									**$28,970**
Mauga	Student Affais	Outreach Programs	Cont	Grant	Federal	Talent Search YR 3	U.S. Dept of Ed	8%	$256,455
Mauga	Student Affais	Outreach Programs	Cont	Grant	Federal	TRIO Upward Bound YR 2	U.S. Dept of Ed	8%	$340,224
Mauga Total									**$596,679**
Moineau	CEHHS	Speech Language Pathology	Cont	Grant	Federal	School-Based Practice YR 5	U.S. Dept of Ed	8%	$250,000
Moineau Total									**$250,000**
Morton	CEHHS	Nursing	Cont	Grant	Federal	GAIN Program Year 3	DHHS	28%	$337,225
Morton Total									**$337,225**
Mothe	CSM	Biology	Cont	Contract	State	CIRM Bridges to Stem Cell Yr3	CIRM	10%	$609,000
Mothe Total									**$609,000**
Mueller	CSM	Biological Sciences	Unknown	Unknown	Unknown	Exploring metabolic compensation in response to temperature in the intertidal copepod, T. californicus	COAST	0%	$20,000
Mueller Total									**$20,000**
Northway	Student Affais	TRIO Student Support Services	Cont	Grant	Federal	Student Support Services YR 4	U.S. Dept of Ed	8%	$321,755
Northway Total									**$321,755**
Nunez-Alvarez	NLRC		Cont	Grant	Federal	Homie Up: Youth Empowerment YR 2	DHHS	28%	$425,000
Nunez-Alvarez	NLRC		Cont	Contract	Nongov	One California 2018	Alliance	28%	$16,200
Nunez-Alvarez Total									**$441,200**
Ouyang/Clark-Ibanez	CSM/CHABBS	Computer Science/Sociology	New	Contract	State	Facilitating Student-Driven Learning through a Hybrid Interactive Learning Environment that Actively Listens to, Observes and Responds to Student Inputs and Behaviors	CA Governor's Office	8%	$1,038,000
Ouyang/Clark-Ibanez Total									**$1,038,000**
Price	CRESE & CSM	Physics	Cont	Grant	Federal	A Model of Educational Transformation: Developing a Community of Faculty Implementing Next Generation Physical Science and Everyday Thinking	NSF	49%	$573,309

Price	CRESE		Cont	Contract	Local	SDCOE STEM Program	San Diego County Department of Education	8%	$23,500
Price Total									**$596,809**
Proudfit	CICSC		New	Grant	Federal	California Student Tobacco Survey	UCSD pass through CA Department of Public Health	10%	$150,000
Proudfit Total									**$150,000**
Puha	CSM	Mathematics	Cont	Grant	Federal	RUI Queueing Models	NSF	49%	$133,500
Puha Total									**$133,500**
Pulvers	CHABSS	Psycholoy	Cont	Grant	Federal	Toxicant Exposure and Harm Perceptions in Cigarette Smokers Who Use or Do Not Use E-Cigarettes YR 2	NIH	49%	$111,750
Pulvers	CHABSS	Psycholoy	Cont	Contract	State	UCSD Effect of Packaging YR2	UCSD	49%	$98,871
Pulvers	CHABSS	Psycholoy	Cont	Contract	FedPassThru	VCC Community Grant		26%	$159,310
Pulvers	CHABSS	Psychology	Cont	Contract	State	Clinical Trial of Unfiltered Cigarettes	SDSU Research Foundation	49%	$165,059
Pulvers	CHABSS	Psycholoy	Cont	Contract	State	Tracking Tobacco Waste to Increase College Policy Engagement and Compliance Student Supplement	TRDRP pass through UCOP	0%	$20,000
Pulvers Total									**$554,990**
Read	CSM	Biology Program	Cont	Grant	Federal	REU Site: Next Gen Sequencing	NSF	28%	$390,867
Read	CSM	Biological Sciences	Cont	Contract	FedPassThru	Collaborative Research: WIDER: Improving Undergraduate Education Through Community Building and Adoption of an Evidence-Based Practice to Evaluate Undergraduate Research	SUNY Buffalo (NSF)	15%	$5,000
Read Total									**$395,867**
Rocha	CSM	Biology Program	Cont	Contract	FedPassThru	Palomar CC - H SI Title V	PALCOL	0%	$141,357
Rocha Total									**$141,357**
Schultz	OGSR		New	Grant	Federal	Becoming a Scientist	NSF	49%	$1,920,320
Schultz	OGSR		New	Contract	Nongov	Litter Prevention Program	Keep America Beautiful	28%	$50,000
Schultz Total									**$1,970,320**
Sheath/Hristova	CSM	Biological Sciences	New	Contract	State	Algae Implementation Support	Southern Californa CA Coastal Water Research Project	22%	$101,594
Sheath/Hristova	CSM	Biological Sciences	New	Contract	OthrPassThru	Chico NPSR5	CSUCRF pass through SWRCB	28%	$40,800
Sheath/Hristova Total									**$142,394**
Stall	CEHHS	School of Education	Cont	Grant	Federal	Project SUPPORT: Serving Underrepresented Populations Partnering for Opportunities and Rewards in Teaching YR 1	US Department of Education	0%	$550,000
Stall Total									**$550,000**
Stowell	CEHHS	Education	Cont	Contract	FedPassThru	San Marcos Writing Project (18)	UCOP	8%	$39,082
Stowell	CEHHS	Education	Cont	Contract	FedPassThru	18CSMP-CWP-SAN MARCOS	UCOP	5%	$32,185
Stowell Total									**$71,267**
Sustaita	CSM	Biological Sciences	Unknown	Unknown	Unknown	Locomotor and feeding morphology and performance of the salt marsh harvest mouse and coexisting wetland rodents	COAST	0%	$19,910
Sustaita Total									**$19,910**
Trujillo	CHABSS	Psychology	Cont	Contract	Nongov	CSU LAMP YR 1 (Non-Fed)	UEI	0%	$35,000
Trujillo	CHABSS	Psychology	Cont	Contract	FedPassThru	CSU LAMP YR 1 (Federal)	UEI	0%	$15,000
Trujillo	CHABSS	Psychology	Cont	Grant	Federal	RISE Supplement	NIH/NIGMS	8%	$43,320
Trujillo	CHABSS	Psychology	Cont	Grant	Federal	MARC Year 18	NIH/NIGMS	8%	$250,152
Trujillo Total									**$343,472**
Valle	CHABSS	Environmental Studies Program	Unknown	Unknown	Unknown	Faculty Research: Addressing Student Basic Needs by Empowering Students through Growing Food	CSU Office of the Chancellor	0%	$15,000
Valle Total									**$15,000**
Vourlitis	CRESE		Cont	Contract	Nongov	Inclusive Excellence 2018	Howard Hughes Medical Institute	0%	$200,000
Vourlitis Total									**$200,000**

Awards by Principal Investigator | July 1, 2018 - June 30, 2019

Weigt	CHABSS	Sociology	Unknown	Unknown	Unknown	A Mixed Methods Evaluation of Cal State San Marcos' Cougar Pantry	CSU Office of the Chancellor	0%	$15,000
Weigt Total									**$15,000**
Zhang	CSM	Computer Science	Cont	Grant	Federal	Biomineralization in Coccolithophores	NIH	49%	$111,750
Zhang Total									**$111,750**
Grand Total									**$ 17,850,871**

ATTACHMENT G

Joint Audit Committee Report

California State University SAN MARCOS | CSUSM Corporation

Joint Audit Committee Report

September 12, 2019 Board Meeting

The Joint Audit Committee met on July 16, 2019. Andy Maffia, from Aldrich CPAs + Advisors, LLP, reported on the audit approach, updates, changes and timeline for year ending June 30, 2019. Maffia highlighted that the scope of their services is to express an unmodified opinion and to present their findings to the three CSUSM Auxiliaries represented on the Committee. Aldrich ensures professional standards in maintaining independence from the three Auxiliaries. Aldrich is audited every 3 years to ensure compliance with the highest professional standards.

Audit timeline is as follows:

Pre-audit meeting with the Committee and management to obtain further understanding of the Organizations and develop a work plan, including discussion of the audit plan	July 16, 2019
Planning and interim fieldwork	June 17-21, 2019
All priority request items for ASI and Foundation due to Aldrich	July 29, 2019
All priority request items for CSUSM Corporation due to Aldrich	August 12, 2019
All remaining items to Aldrich	August 5 – 23, 2019
Complete fieldwork	August 5 – 23, 2019
Delivery of draft and Committee packets to the Organizations	September 16, 2019
Reports due to the Chancellor's Office	September 20, 2019
Delivery of informational returns to the Organizations	TBD
Next Joint Audit Committee Meeting	September 26, 2019

ATTACHMENT H

Student Housing Report

California State University SAN MARCOS | CSUSM Corporation

Student Housing Advisory Committee Report

September 12, 2019 Board Meeting

The Student Housing Advisory Committee met on August 1, 2019, and reviewed the Student Housing Demand Study, Dining Project and Layout, and Basic Needs. Schreiber also announced the rebranding of Jazzman's to Crash's Café. Various Student groups participated in voting on the new name of the rebranded Café. Crash's Café opened for the fall 2019 semester.

Dining Project and Layout (attached)
The Student Housing Advisory Committee will provide guidance and comment on the design, layout, rollout and naming of the Dining Project.

Student Housing Demand Housing Study (attached)

Meal Plans and Payments

Mandatory Meal Plans – Housing Residents

Meal Plan Description	Year 1 Per Semester	Per Meal Cost	Year 2 Per Semester	Per Meal Cost	Year 3 Per Semester	Per Meal Cost	Year 4 Per Semester	Per Meal Cost	Year 5 Per Semester	Per Meal Cost
Freshman 19 MPW + $75 flex	$ 2,299	$6.97	$ 2,368	$7.18	$ 2,439	$7.41	$ 2,512	$7.64	$ 2,588	$7.87
Freshman 15 MPW + $400 flex	$ 2,299	$7.54	$ 2,368	$7.81	$ 2,439	$8.09	$ 2,512	$8.38	$ 2,588	$8.68
Freshman 12 MPW + $625 flex	$ 2,299	$8.31	$ 2,368	$8.66	$ 2,439	$9.01	$ 2,512	$9.37	$ 2,588	$9.74
Upper Class Block 160 + $150 flex	$ 1,549	$8.74	$ 1,595	$9.03	$ 1,643	$9.33	$ 1,693	$9.64	$ 1,743	$9.96
Upper Class Block 115 + $500 flex	$ 1,549	$9.12	$ 1,595	$9.53	$ 1,643	$9.94	$ 1,693	$10.37	$ 1,743	$10.81
Upper Class Block 90 + $650 flex	$ 1,549	$9.99	$ 1,595	$10.51	$ 1,643	$11.04	$ 1,693	$11.58	$ 1,743	$12.15
RA Plans Block 230 + $250	$ 1,775	$6.63	$ 1,828	$6.86	$ 1,883	$7.10	$ 1,940	$7.35	$ 1,998	$7.60

Voluntary Meal Plans

Meal Plan Description	Year 1	Cost Per Meal
Block 100 + $100 flex	$ 975	8.75
Block 50 + $150 flex	$ 635	9.70
Block 40 + $200 flex	$ 590	9.75
Block 35 + $250 flex	$ 600	10.00
Block 30 + $300 flex	$ 625	10.83
Block 50	$ 350	7.00
Block 30 + $100 flex	$ 350	8.33
Block 15 + $150 flex	$ 275	8.33

Payment Plans

FRESHMAN PLANS

8 Monthly payments	
August 1st	$574.75
September 1st	$574.75
October 1st	$574.75
November 1st	$574.75
December 1st	No Payment
January 1st	$574.75
February 1st	$574.75
March 1st	$574.75
April 1st	$574.75
May 1st	No Payment
Total	**$4,598.00**

Semester payments	
August 1st	$2,299.00
January 1st	$2,299.00
Total	**$4,598.00**

UPPER CLASS PLANS

8 Monthly payments	
August 1st	$387.25
September 1st	$387.25
October 1st	$387.25
November 1st	$387.25
December 1st	No Payment
January 1st	$387.25
February 1st	$387.25
March 1st	$387.25
April 1st	$387.25
May 1st	No Payment
Total	**$3,098.00**

Semester payments	
August 1st	$1,549.00
January 1st	$1,549.00
Total	**$3,098.00**



REFER TO PERSPECTIVE RENDERING FOR ADDITIONAL DETAIL
COLORS SHOWN FOR GRAPHIC REPRESENTATION ONLY

XCELERATED CONCEPTS

California State University SAN MARCOS

Dining at The Quad
Proposed Floor Plan

sodexo

Xc Xcelerated Concepts



California State University SAN MARCOS

Dining at The Quad
Proposed Servery & Dining Room

sodexo

Xc Xcelerated Concepts

California State University
SAN MARCOS

California State University, San Marcos

STUDENT HOUSING MASTER PLAN

JULY 25, 2019



BRAILSFORD & DUNLAVEY

Introductions



Presentation Outline

1. Project Findings
2. Next Steps



Project Findings



BRAILSFORD & DUNLAVEY

Housing Master Plan

OVERVIEW

- Conducted Strategic Asset Value (SAV) with campus stakeholders
- Conducted Focus Group Sessions with ~ 40 Students
- Surveyed ~ 6,000 Students with 10%

1 CSUSM can maximize access of students within the Local Service Area (LSA)

2 CSUSM has the opportunity to develop an intentional educational and residential experience for students, which enhances academic outcomes

3 CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience.

4 CSUSM can increase student access to on-campus housing, provide an alternative living community, and develop an accessible living option for students.

1 *CSUSM can maximize access of students within the Local Service Area (LSA)*

Local Admission Area Counties (School Districts)

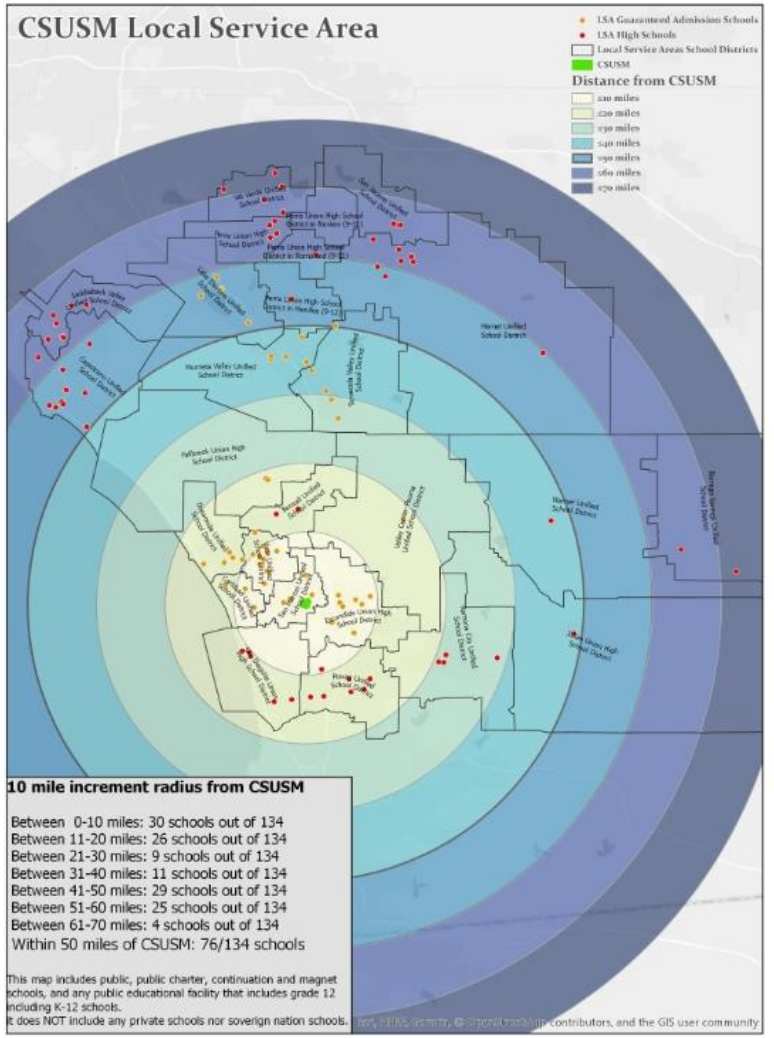
- Orange County, Riverside, and San Diego Counties
  - Approximately **21+** School Districts within the LSA

Local Admission Area Community Colleges

- Mount San Jacinto College (Riverside County)
- Palomar, Mira Costa College, and Imperial Valley (San Diego County)

Impacted Programs

- Biology, Business, Kinesiology, Nursing



1 *CSUSM can maximize access of students within the Local Service Area (LSA)*

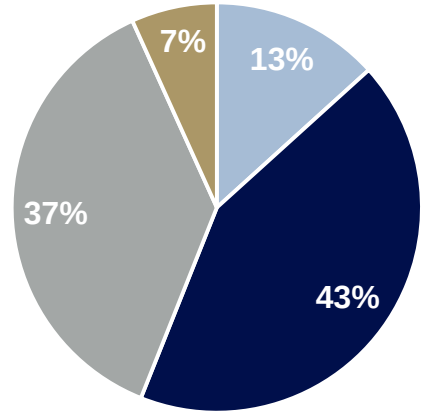
KEY CONSIDERATIONS:

- Increase on-campus opportunities for students seeking to live in on-campus apartments
- Opportunities to develop an accessible living option currently unavailable on-campus
- Reduce student commute times and trips to and from campus
- Increase opportunities for student engagement and involvement in student activities
- Opportunities to develop a robust student life by reducing the commuter mindset



36% of CSUSM Off-Campus Students are Renting

PERCENTAGE OF COMMUTES PER WEEK



n=414

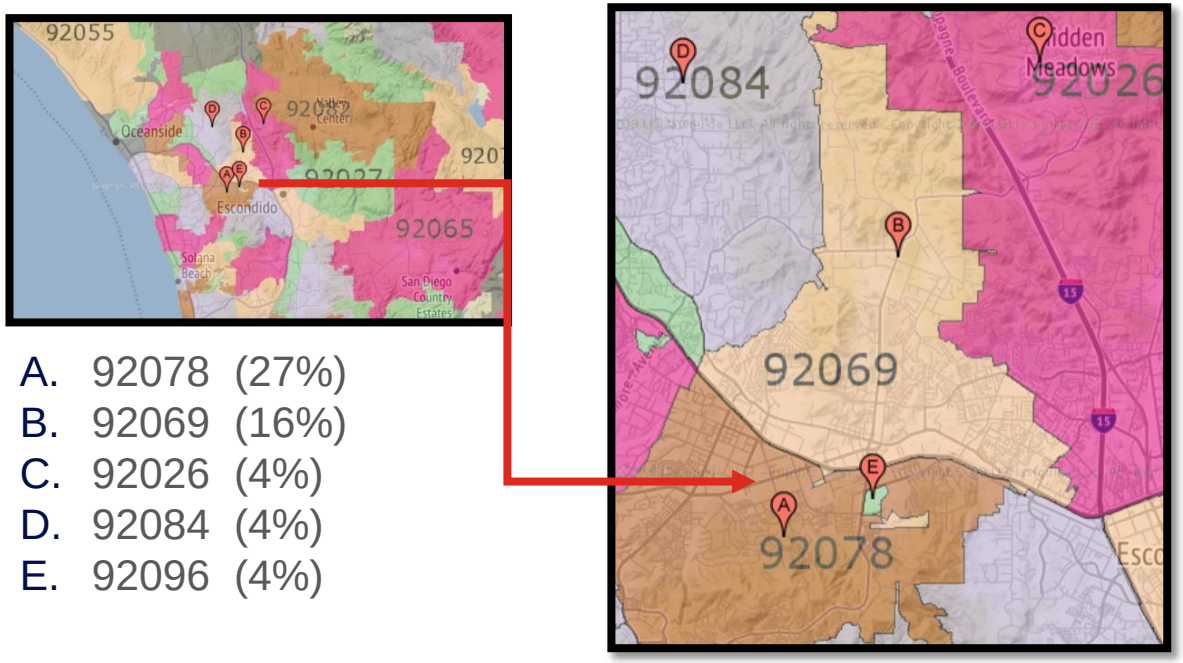
Average Commute Time
27 minutes

*Self-reported data from student survey conducted in May 2019

1 *CSUSM can maximize access of students within the Local Service Area (LSA)*

COMMUTER ATTRIBUTES (RENTERS ONLY)

- 95% Full Time Students
- 93% Single Without Children
- 53% Upper Division Students
- 64% Indicated Housing as an Important Factor
- 25% Commute an Hour – roundtrip – to campus



A. 92078 (27%)
B. 92069 (16%)
C. 92026 (4%)
D. 92084 (4%)
E. 92096 (4%)

n=151

*Self-reported data from student survey conducted in May 2019

1 *CSUSM can maximize access of students within the Local Service Area (LSA)*

CSUSM FAST FACTS

CURRENT

54%

6 Yr. Graduation Rate

17%

4 Yr. Graduation Rate

2025 GOAL

61%

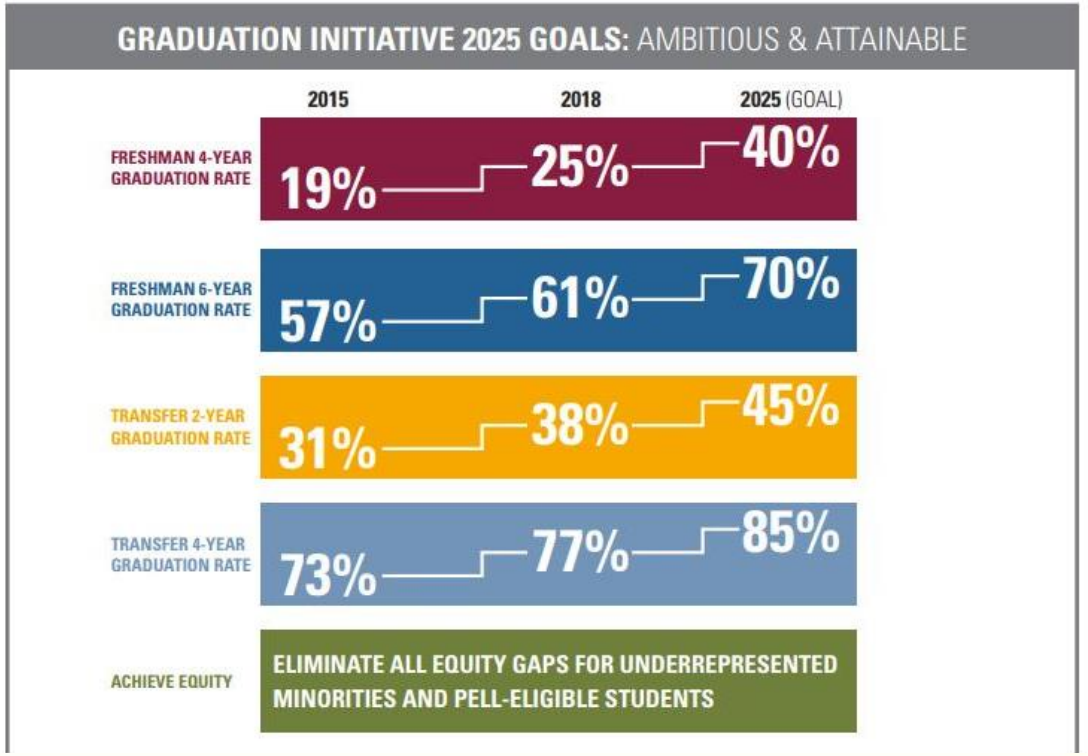
6 Yr. Graduation Rate

30%

4 Yr. Graduation Rate

52%

1St Year Generation Students



Strategic Priority 2: Student Life

California State University San Marcos is creating a rich, welcoming, and inclusive university environment that fosters campus pride, personal and professional development, and the active engagement of all students in the life of the university.

Data sourced from CSUSM Common Data Set 2018-2019

2 *CSUSM has the opportunity to develop an intentional educational residential experience for students, which enhances academic outcomes*

CSUSM IDENTIFIED POPULATIONS

EXISTING

Local Service Area Students

- Students are commuting 30+ minutes to an hour to campus to live at home/off-campus and maintain affordability
- The current student experience does not promote connectivity to the campus via activities, events, and academic development

1st Year Students

- Students are not involved in an intentional academic experience (1st Year Experience)
- Students are located in a residential community that does not promote community engagement
- Students do not have access to a dining program nor sufficient kitchen equipment
- Students are not paired within an academic support system that enhances academic success

Continuing Students

- Students are not involved in an intentional academic experience (2nd Year experience)
- Students are located in a residential community that does not promote community engagement
- Students that live off-campus are not engaged nor feel connected to the on-campus community

2 *CSUSM has the opportunity to develop an intentional educational and residential experience for students, which enhances academic outcomes*

CSUSM IDENTIFIED POPULATIONS

FUTURE

Local Service Area Students

- Increase on-campus housing options that promote student success and affordability in proximity to class and campus life.
- Develop programmatic processes to connect students to campus life via student activities, events, and academic development (e.g., residential intramural programs, memorable indoctrination processes, annual events that connect year-to-year

1st Year Students

- Develop a 1st Year Experience
- Develop and co-located students within Living Learning Communities (LCCs) with academic or extracurricular interest areas
- Develop a dining program for student to promote engagement and reduces food insecurity on campus

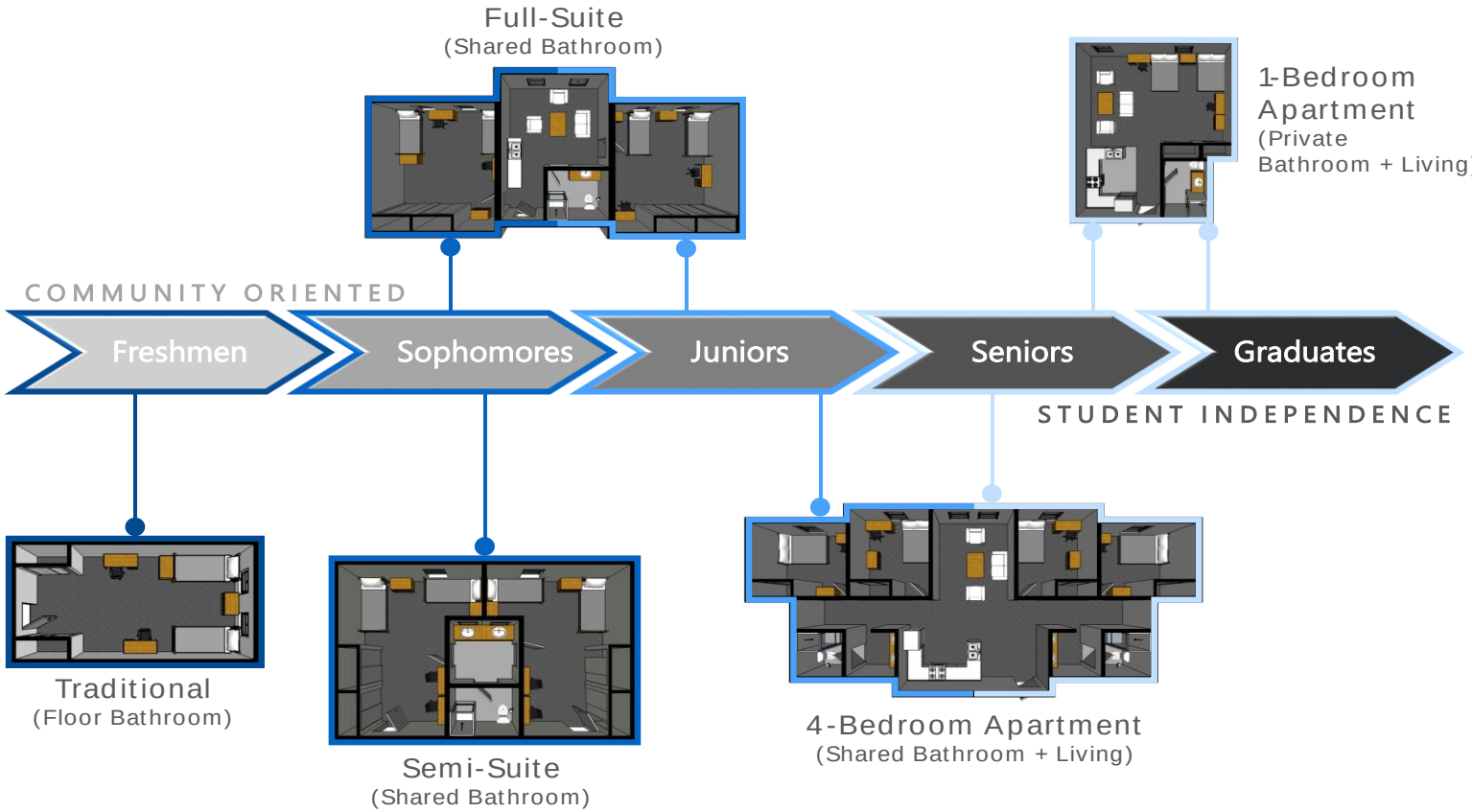
Continuing Students

- Develop a 2nd Year or continuing student program that builds upon the 1st Year experience and/or social and academic development
- Redesign existing student engagement spaces across both apartment communities with intentional design spaces
- Cultivate a campus experience that supports a students' desire to be more independent residential experience but also connected

3 *CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience*

KEY CONSIDERATIONS:

- Construct a residence hall that expands the residential portfolio of unit types and aligns with institutional aims
- Integration of 1st Year Experience, LLCs, and enriched Affinity Housing
- Differences between the first-year experience and upper division students who would like greater privacy
- The “Traditional” Housing Continuum enhances the student experience and students’ personal development opportunities
- The progressive unit types should be coupled with support/programming activities available to students that mimic the design



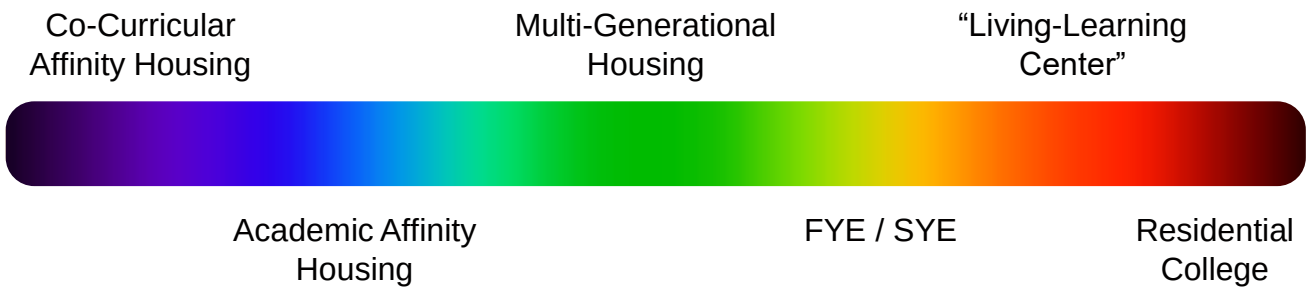
“Traditional” Student Housing Continuum

3 *CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience*

KEY CONSIDERATIONS:

- Faculty integration into facility can create out-of-class interactions with students
  - Provides opportunity for subsidized housing (fully or partially) for faculty members
- Interaction between older and younger students on campus
- Potential alternative needs for Academic- vs. Career-Focused students

The Living-Learning Spectrum



Direct Curriculum Enhancement

- Intentional integration of Living-Learning Communities can provide an avenue for direct academic connection with residential experience
- Successful integration of academic programs into student housing experience requires significant investment from institutions (programming, staffing, etc.)

Student Personal Development

- Target market directly impacts the type of support a facility will require.
  - Gender
  - Academic Class Level
  - Academic major/focus
- Intentional integration of older and younger students can provide natural development opportunities while limiting institutional-led support

  Positives and negatives of approach

3 *CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience*

Housing Demand / Supply Reconciliation				
	Traditional	Semi-Suite	Full Suite	Total
Freshman	513	303	175	
Sophomore	103	49	44	
Junior	164	64	68	
Senior	138	62	15	
Graduate / Professional	6	6	0	
Total:	925	484	303	**1,712**
Existing Bed Inventory				*1,482*
Fall 2018 Enrollment			14,511	
Current Unmet Demand				(230)

- Develops a targeted residential complex that addresses a critical student population
- Identifies demand sufficient demand for target (Freshman) population
- Provides an asset types that will address future campus needs

Demand projections based on enrollment growth

Enrollment Classification	Enrollment	Capture Rate	Maximum Potential Demand
First-Time Freshman	4,244	28%	1,183
Sophomore	2,383	10%	233
Junior	4,386	8%	354
Senior	5,639	5%	257
Grad/Other	652	2%	14
TOTAL	17,304	12%	2,041
EXISTING BED COUNT			1,482
NET DEMAND (SURPLUS/(DEFICIT))			(559)

559 Unmet Demand at ~ 17,500 Students

Enrollment Classification	Enrollment	Capture Rate	Maximum Potential Demand
First-Time Freshman	5,061	28%	1,411
Sophomore	2,841	10%	278
Junior	5,230	8%	422
Senior	6,724	5%	306
Grad/Other	778	2%	17
TOTAL	20,634	12%	2,434
EXISTING BED COUNT			1,482
NET DEMAND (SURPLUS/(DEFICIT))			(952)

952 Unmet Demand at 20,000+ Students

3 *CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience*

Properties Overview (San Marcos Market)		
Surveyed Properties	39	
Number of Units	2,075	
Average Rental Rate Per Unit	$2,098	
Studio	$1,479	$1,479 per bed
1-Bedroom	$1,720	$1,720 per bed
2-Bedroom	$2,365	$1,182 per bed
3-Bedroom	$2,389	$796 per bed

FUTURE DESIRED AMENITIES

- Guaranteed on-site parking
- Proximity to campus, specifically the academic core
- Community Laundry Facilities in Bldg.
- Access to on-campus dining

HOUSING MARKET COMPARISON

	OFF CAMPUS	ON CAMPUS[1]	DIFFERENCE
Avg. Double Bed Cost	$8,508 ($709)	$7,976 ($997)	$532
Avg. Single Bed Cost	$10,176 ($848)[2]	$11,000 ($1,375)	$527
Avg. Single Bed Cost	$20,640 ($1,720)	$16,500 ($1,375)[3]	$4,140
Avg. Cost of Utilities	$87	$0	$87
Avg. Deposit	$390	$300	$90
Avg. Distance	4 Miles	Less than one mile	

1. Based On Academic Year (8 Installments)
2. Self-reported Data From Student Survey

3 *CSUSM has the potential to enhance the on-campus experience using residential life as a catalyst by providing a more traditional residential experience*

1st Year Experience Neighborhood (Scenario 1)

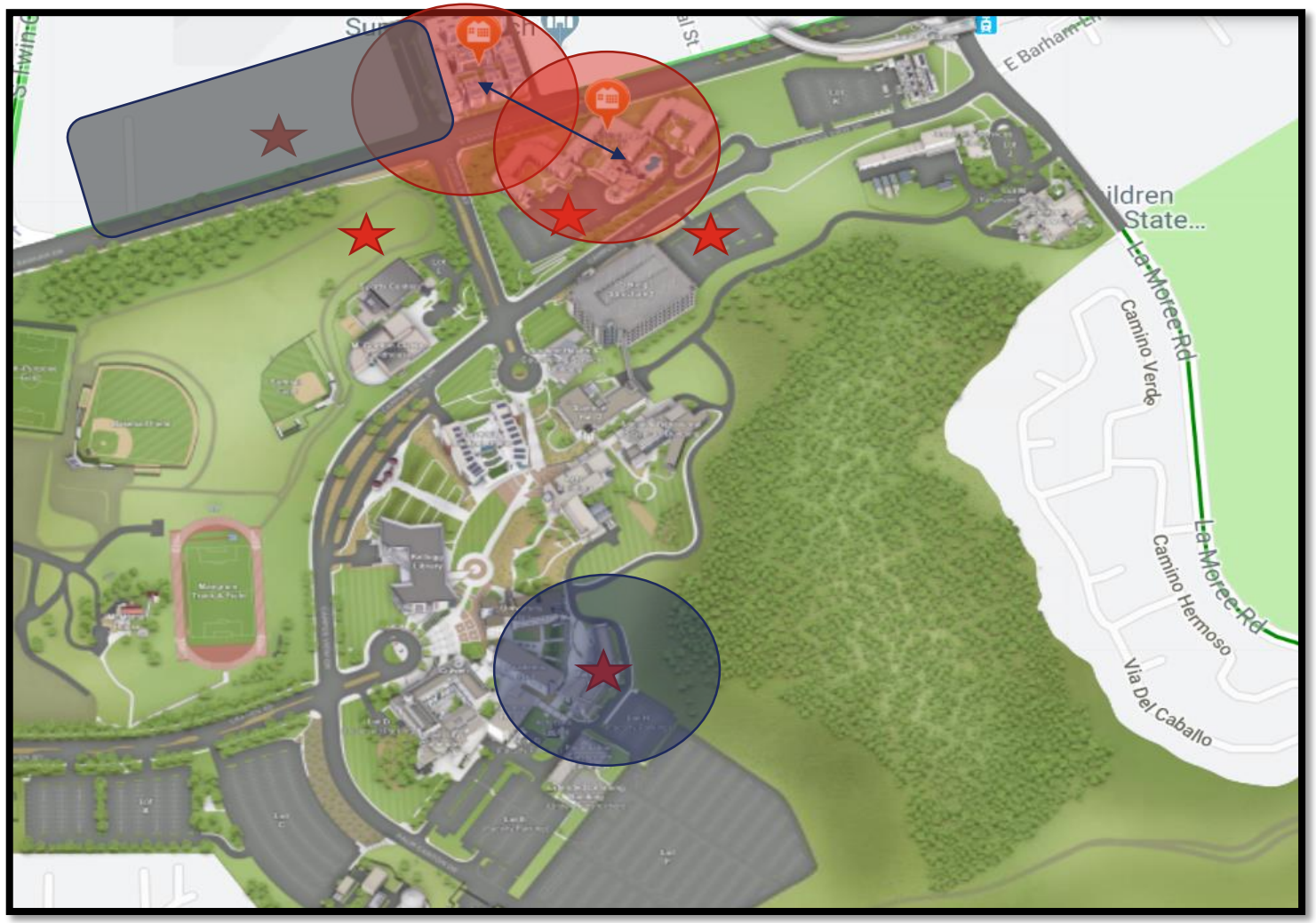
1st Year Students proximate to academic core with a separate and distinct residential experience.

Upper Division Neighborhood (Scenario 1)

North Campus Experience allows for an more independent residential experience

Residential Neighborhood (Scenario 2)

All on-campus students located on north campus along residential continuum.



4 *CSUSM can increase student access to on-campus housing, provide an alternative living community, and develop an accessible living option for students.*

PROPOSED RESIDENCE HALL INCREASES ON-CAMPUS BED CAPACITY

Current Demand: 213 Beds

\+

Demand at 17,500 Students: 559 Beds

Demand at 20,000 Students: 952 Beds



4 *CSUSM can increase student access to on-campus housing, provide an alternative living community, and develop an accessible living option for students.*

FOOD SERVICE AND HOUSING GO HAND-IN-HAND

Proposed Dining Program enhances existing campus dining experience for on-campus and commuter students seeking a diverse dining experience

41% of students indicated access to convenient dining option was a desired feature in new student housing

Data sourced from Student Housing Conducted in May 2019



IN THE PAST 12 MONTHS, HAVE YOU EXPERIENCED ANY OF THE FOLLOWING?

25% of students have worried whether my food would run out before I got money to buy more

20% of students did not eat balanced meals because they did not know what to shop for or how to cook/prepare foods

25% of students cut size/skipped meals because there was not enough money for food

Data sourced from Wellness Survey Conducted in May 2019

4 *CSUSM can increase student access to on-campus housing, provide an alternative living community, and develop an accessible living option for students.*

SUSTAINABILITY GOALS & INITIATIVES

Proposed Residence Hall Provide Campus with an opportunity to design a new campus structure that meets sustainability initiatives

SUSTAINABILITY GOALS

Zero Waste Diversion Goal 2025

Net Zero Energy - 2040



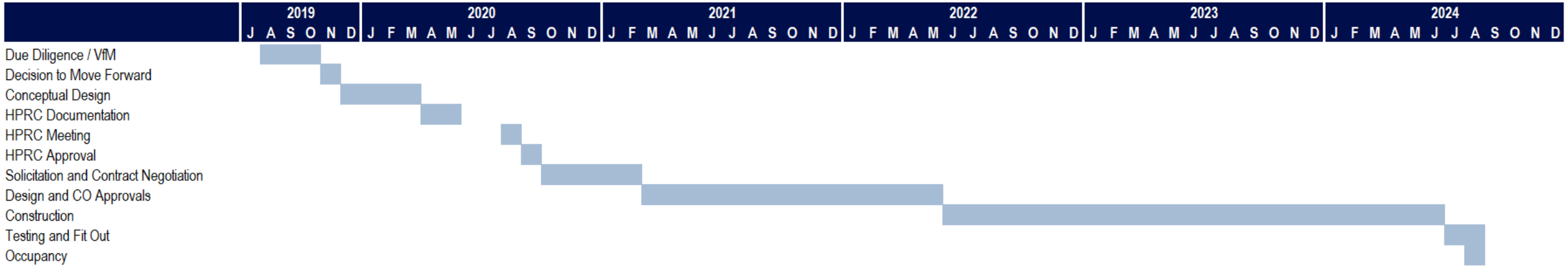
Next Steps

- Expanded Project Definition and Due Diligence
  - Outline Program and Spaces
  - Site Analysis
  - Improvements to Existing Housing
  - Financial Analysis (Capital and Operating Costs)

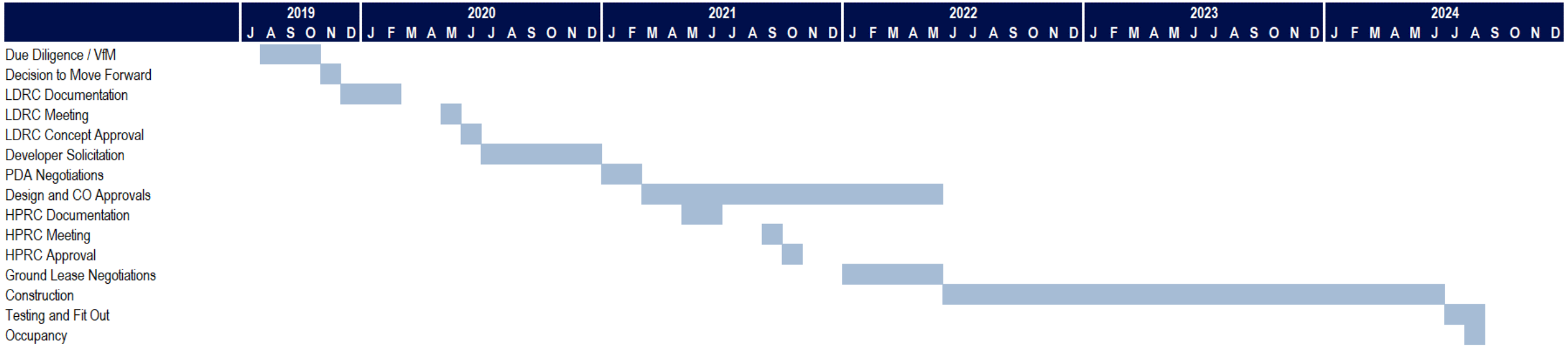
- Value for Money (SRB vs. P3) Analysis
  - Determine Best Path Forward for Project Delivery
  - The C.O. is Also Investigating a New Financing Option for Revenue Generating Projects

Next Steps

Systemwide Revenue Bond



Public-Private Partnership



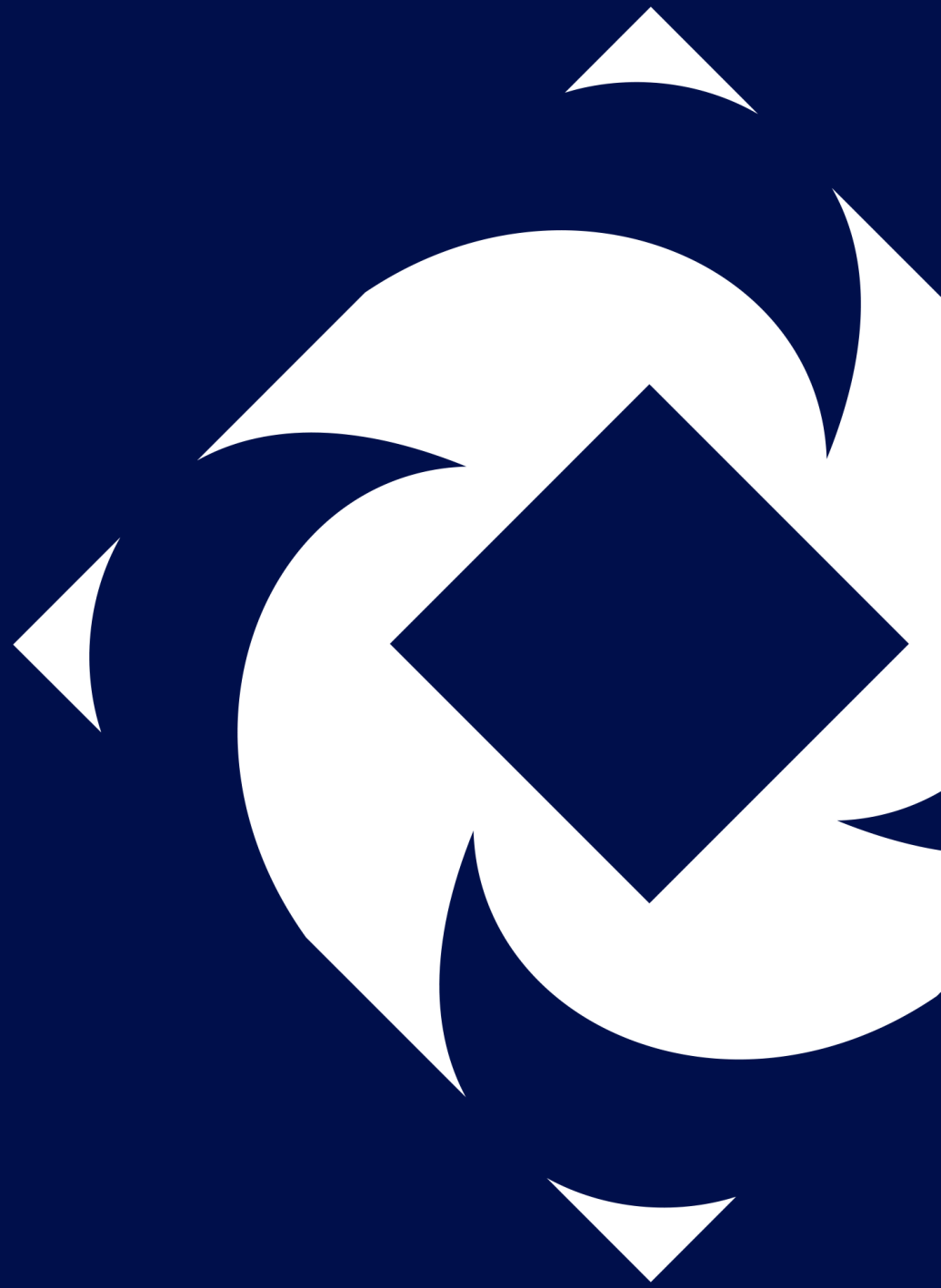
Next Steps

- Evaluation of Interim Housing Needs
  - How to Address Demand Prior to Fall 2024
  - Off-Campus / Other Partnership Opportunities

- Connection to Overall Campus Developments
  - Dining and Food Service Capabilities
  - Wellness and Recreation Facility
  - Other Campus Improvements
  - Other P3 Needs

Thank you.

VISIT **PROGRAMMANAGERS.COM**
FOR MORE INFORMATION.



Next Steps

	SRB FINANCED	501(C)(3)	EQUITY
Owner of Improvements	University	Foundation	Developer
Control of Improvements	High	Moderate	Low
Cash Flow	To University	Mostly to University	Mostly to Equity Partner
Cost of Capital	Low	Low to Moderate	Moderate to High
Financial Commitment	Full	None	None
Tax-Exempt Debt	Yes	Typically	No
Real Estate Taxes	No	Typically No	Typically Yes
Ground Lease	None	30-40 Years	50+ Years
Buyout	Not necessary	Defense Bonds	Very Cost Prohibitive
Balance Sheet Impact	Yes	Potentially	Typically No
Credit Impact	Yes	Yes	Likely Footnoted
Financial Return	Waterfall	Waterfall	Ground Rent + Waterfall
Financial Constraints	Based on System-Wide DSCR	1.2xDSCR	IRR of ~10%

ATTACHMENT I

Board Retreat Summary

California State University SAN MARCOS | CSUSM Corporation

Meeting Notes
Board Retreat - June 6, 2019

Review of Mission

It was noted that the current Mission Statement is very inward facing which was appropriate five years ago when it was created. It was agreed that, given where the organization is today, the mission should be revisited. The following ideas were offered as possible new language:

Creating innovative business solutions that enhance the student experience, advance the University's success and leverage community transformation.

S.W.O.T. Analysis

The attendees identified the following strengths, weaknesses, opportunities and threats.

Strengths	Weaknesses
Passionate Collaborating Moving quickly Multi-tasking Staff Having a student voice Financial position Willing to take risks Forward thinking Understanding the big picture Flexibility Commitment to campus goals Problem solvers Reflective Thinking outside the box Depth of understanding the University Motivated Project management	Telling the story Technology Transitioning in new board members Lack of sponsored project management system Playing catch up Adequate staffing resources Reactionary Lack of transparency to those outside the board Tapping into board member expertise Lack of role clarity Lack robust business processes in all areas Lack clarity of next big thing

Opportunities	Threats
Engineering School	The unknown
Innovation Hub	CSU system
University Store	Federal government
Expansion of the University	Political environment
More P3 projects	Getting stuck – Not moving forward
Dining	Economy
Summer conference	Mismanaging liabilities
Change in campus leadership	Changes in campus leadership
Moving to One Card system	Enrollment projections
Bank / Financial literacy	Complacency
More sponsored project funding	Competition
Intellectual property	Technology
Emerging industry partners	Becoming too spread out – Lack of focus
Development of North City	Disruptions to what we do
Potential licensing sales	

The attendees prioritized the strengths, weaknesses, opportunities and threats as follows:

Strengths	Weaknesses
Collaborating	Telling the story
Willing to take risks	Technology
Understanding the big picture	Playing catch up
Flexibility	Reactionary
Problem solvers	
Thinking outside the box	

Opportunities	Threats
Expansion of the University	CSU system
More P3 projects	Economy
Dining	Enrollment projections
Emerging industry partners	Becoming too spread out – Lack of focus
Development of North City	

Strategic Priorities for the Next Three to Five Years

The attendees identified the following priorities to be advanced:

- **Telling the Story**
  - It was agreed that a small Task Force should be created to draft a framework and deployment plan for telling the Corporation's story. The members of the Task Force will be:
    - Cynthia Chavez Metoyer
    - Neal Hoss
    - Charles De Leone
    - Michael Schroder

- The product of the Task Force's work will be on the agenda for discussion at the next board meeting

- **Ensuring Programmatic Excellence through Technology**
  - The objective will be to ensure that the Corporation has the most appropriate technology to support operations with a particular focus on the support of sponsored programs and Human Resources
  - This will be added to the agenda at the next board meeting
- **Innovation Hub / P3 Projects**
- **Creating Housing and Dining**
- **Strengthening the Working Relationship with Campus**
  - With particular emphasis on:
    - IT
    - Student Financial Services
    - Residential Education
    - Accounting
    - H/R
- **Updating the Mission Statement**
  - It was agreed that this will be on the agenda for the next board meeting for discussion and resolution
- **Full Application of Consent Agenda Process**
  - It was agreed that staff will prepare succinct easily read briefing materials in advance of each board meeting and that board members will commit to fully reading the briefing material and come prepared to engage in fuller strategic conversations.

ATTACHMENT J

Dining Cafe Layout

Xcelerated Concepts

California State University San Marcos

California State University SAN MARCOS

sodexo

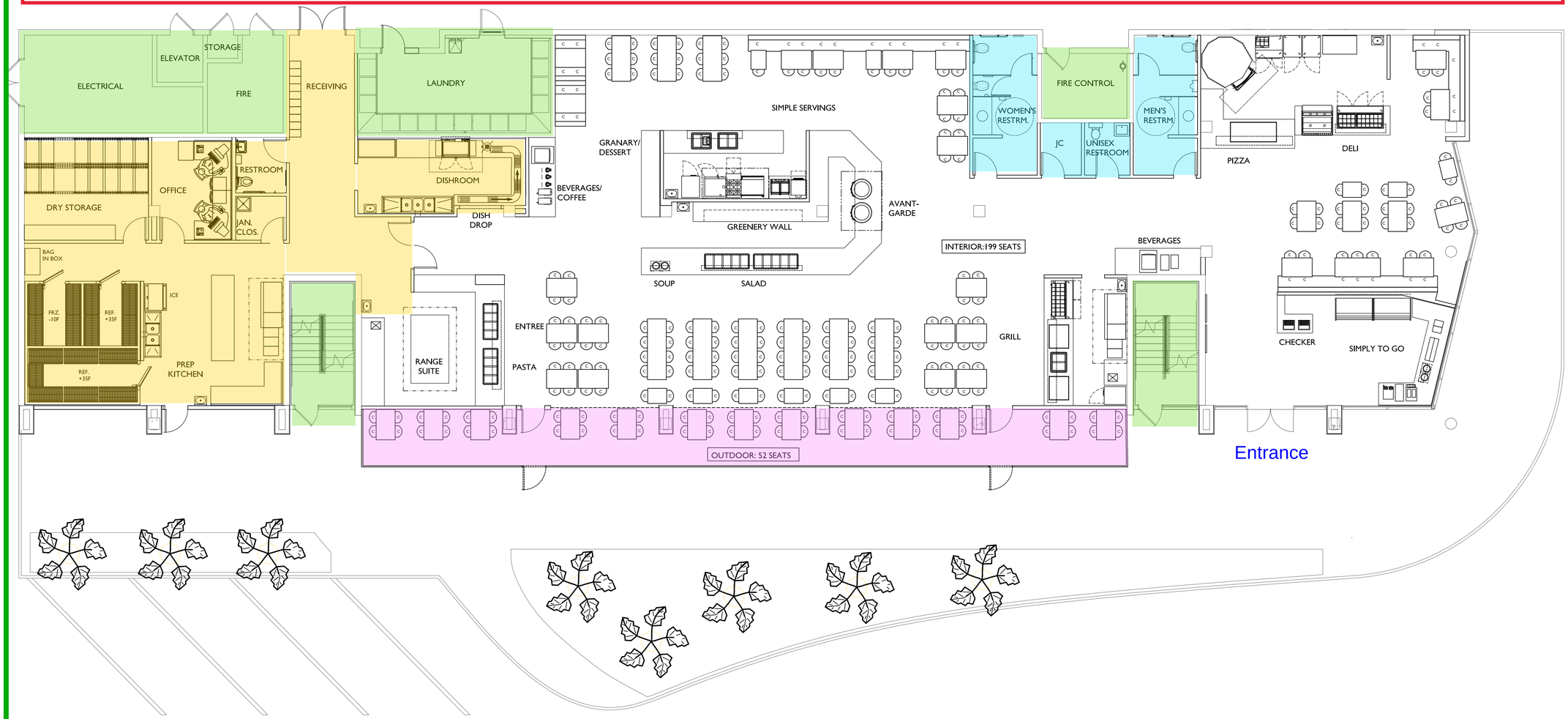
Proposed Foodservice Renovations

September 5, 2019

The QUAD Housing

Pedestrian path to QUAD Parking Lot

Barham Drive



Campus Way

1 / A-1 NEW WORK PLAN - OPTION #1
1/8"=1'-0"

9/4/2019

Color Key
Yellow - Sodexo back of the house
Pink - Outdoor seating area. This will be fenced in Green - QUAD housing areas
Blue - Restrooms



California State University SAN MARCOS

Dining at The Quad
Proposed Servery & Dining Room

sodexo

Xc Xcelerated Concepts



VAIRIETY OF STYLES DINING HEIGHT TABLE SIZES AND CHAIRS. WOODEN BANQUETTE AND TABLES WITH CHAIRS.



DINING HEIGHT BANQUETTES AND ROUND BOOTH



DINING HEIGHT UPHOLSTERED BANQUETTES AND UPHOLSTERED CHAIRS.



DINING HEIGHT UPHOLSTERED BANQUETTES AND TABLES



BAR HEIGHT COMMUNITY SEATING



COUNTER HEIGHT SEATING



DINING HEIGHT OUTDOOR SEATING

BAR HEIGHT COMMUNITY SEATING WITH POWER



VARIETY OF DINING AND BAR HEIGHT TABLES AND CHAIRS



SEATING VARIETY - DINING HEIGHT BANQUETTE AND CHAIRS & BAR HEIGHT COMMUNITY TABLES WITH FIXED SEATING

XCELERATED CONCEPTS

ATTACHMENT K

Resolution for Approving and Establishing Signature Authority for the QUAD Dining Project

RESOLUTION OF THE BOARD OF DIRECTORS OF THE CALIFORNIA STATE UNIVERSITY SAN MARCOS CORPORATION AUTHORIZING NEGOTIATION AND EXECUTION OF SPACE LEASE AND MANAGEMENT AGREEMENT FOR OPERATION OF AN ALL-YOU-CARE-TO-EAT CAMPUS DINING FACILITY

WHEREAS, The California State University San Marcos Corporation (CSUSM Corporation), an auxiliary organization in good standing, is a separate nonprofit, public benefit corporation under the California Nonprofit Corporation Law; and

WHEREAS, CSUSM Corporation as an authorized auxiliary organization, functions in exclusive support of the educational mission of CSUSM; and

WHEREAS, CSUSUM Corporation *Delegation of Authority Policy* contemplates Board delegated signature authority for specific types of transactions for approved actions of the Board; and

WHEREAS, California State University San Marcos (CSUSM) has determined the need for an All-You-Care-To-Eat Dining Facility (Dining Facility); and

WHEREAS, CSUSM Corporation has a Management Agreement with SODEXO AMERICA, LLC (SODEXO) to manage and operate food service for CSUSM; and

WHEREAS, CSUSM Corporation intends to develop an All-You-Care-To-Eat Dining Facility by leasing space adjacent to campus for this service, make a financial contribution to the tenant improvements, and open the Dining Facility by Fall 2020; and

WHEREAS, SODEXO proposes to construct tenant improvements within the leased space, make a capital commitment, manage and operate the Dining Facility.

NOW, THEREFORE, THE CSUSM CORPORATION BOARD OF DIRECTORS RESOLVES THE FOLLOWING:

1. CSUSM Corporation management is authorized to re-negotiate and execute an Agreement with SODEXO based upon the CSUSM Corporation Dining Proposal – New All-You-Care-to-Eat Campus Dining Project (ATTACHMENT A hereto).

2. CSUSM Corporation is authorized to lease specified QUAD property for ten (10) years as specified in Section X: QUAD Lease Terms, in said Proposal.

3. CSUSM Corporation shall contribute $1 million funding for the Dining Facility as specified in Section III: CSUSM Corporation Funding for Campus Dining Project, in said Proposal.

4. The Executive Director is hereby authorized to execute appropriate Dining Facility Project agreements and related legal instruments with parties related to participation in said Proposal.

5. The Executive Director is charged with timely reports to the Board fully on Dining Facility developments and CSUSM Corporation's obligations.

Duly adopted by the Board of Directors on September 12, 2019.

_____

Secretary

CSUSM Corporation Dining Proposal

Attachment A

New All-You-Care-to-Eat Campus Dining Project

Campus Dining Project

316 indoor and outdoor seats
8,045 sq/ft lease space at QUAD property, 1st floor
Tenant Improvement Estimated Costs: $3.9 million
$2.9 million – Sodexo
$1.0 million – CSUSM Corporation

I. Assumptions

1. The model assumes the following student housing occupancy rates:
   a) *Year 1 = 85%*
   b) *Year 2 = 85%*
   c) *Year 3 -10 = 90%*
2. All Meal Plan prices are estimated to increase 3% each year
3. Retail sales are estimated to increase by 5% each year
4. Catering and Summer Conference sales are estimated to increase by 7% each year
5. Agreement Term: July 1, 2019 to June 30, 2032 (13 years)

II. Sodexo Funding

1. $2,900,000 Campus Dining Project
2. $500,000 Renovation of current retail concepts in University Student Union (SubConnection)
3. $1,000,000 (amortized amount) Prior Contribution towards the buildout of retail concepts in University Student Union.

III. CSUSM Corporation Funding for Campus Dining Project

1. $350,000 – CSUSM Corporation Administration Reserves. Originally allocated for alternative site dining/retail. Board Approved 5/23/19
2. $200,000 – Student Housing Reserves. Originally allocated for alternative site dining/retail. Board Approved 5/23/19
3. Proposed $450,000 Campus Dining Project (from Student Housing Reserves)

IV. Commission Structure

Revenue Source	Basis	Commission Rate
Board Meal Plans	All Meal Plan Revenue	7% on first $5.5M with tiered increases on incremental revenue over $5.5M
	< $5.5M	7.0%
	$5.5M - $6.0M	10.0%
	$6.0M - $6.5M	11.0%
	$6.5M - $7.0M	12.0%
	$7.0M - $7.5M	13.0%
	$7.5M - $8.0M	14.0%
	$8.0M - $8.5M	15.0%
	$8.5M - $9.0M	16.0%
	$9.0M - $9.5M	17.0%
	$9.5M - $10.0M	18.0%
	$10.0M >	20.0%
Retail	All Sales	5%
Catering & Summer Conference	All Sales	5%

V. Mandatory Meal Plans

1. Estimated Meal Plan Semester Cost for all Housing Residents

Meal Plan Description	Year 1 Per Semester	Per Meal Cost	Year 2 Per Semester	Per Meal Cost	Year 3 Per Semester	Per Meal Cost	Year 4 Per Semester	Per Meal Cost	Year 5 Per Semester	Per Meal Cost
Freshman 19 MPW + $75 flex	$ 2,299	$6.97	$ 2,368	$7.18	$ 2,439	$7.41	$ 2,512	$7.64	$ 2,588	$7.87
Freshman 15 MPW + $400 flex	$ 2,299	$7.54	$ 2,368	$7.81	$ 2,439	$8.09	$ 2,512	$8.38	$ 2,588	$8.68
Freshman 12 MPW + $625 flex	$ 2,299	$8.31	$ 2,368	$8.66	$ 2,439	$9.01	$ 2,512	$9.37	$ 2,588	$9.74
Upper Class Block 160 + $150 flex	$ 1,549	$8.74	$ 1,595	$9.03	$ 1,643	$9.33	$ 1,693	$9.64	$ 1,743	$9.96
Upper Class Block 115 + $500 flex	$ 1,549	$9.12	$ 1,595	$9.53	$ 1,643	$9.94	$ 1,693	$10.37	$ 1,743	$10.81
Upper Class Block 90 + $650 flex	$ 1,549	$9.99	$ 1,595	$10.51	$ 1,643	$11.04	$ 1,693	$11.58	$ 1,743	$12.15
RA Plans Block 230 + $250	$ 1,775	$6.63	$ 1,828	$6.86	$ 1,883	$7.10	$ 1,940	$7.35	$ 1,998	$7.60

Meal Plan Description	Year 1 Annual Cost	Number of Boarders	Board Revenue
Freshman 19 MPW + $75 flex	$ 4,598	106	$ 487,388
Freshman 15 MPW + $400 flex	$ 4,598	404	$ 1,857,592
Freshman 12 MPW + $625 flex	$ 4,598	543	$ 2,496,714
Upper Class Block 160 + $150 flex	$ 3,098	14	$ 43,372
Upper Class Block 115 + $500 flex	$ 3,098	90	$ 278,820
Upper Class Block 90 + $650 flex	$ 3,098	159	$ 492,582
RA Plans Block 230 + $250	$ 3,550	32	$ 113,600

1. Commuter Student Meal Plan Semester Cost

Meal Plan Description	Year 1	Cost Per Meal
Block 100 + $100 flex	$ 975	8.75
Block 50 + $150 flex	$ 635	9.70
Block 40 + $200 flex	$ 590	9.75
Block 35 + $250 flex	$ 600	10.00
Block 30 + $300 flex	$ 625	10.83

2. Faculty and Staff Voluntary Meal Plan Semester Cost

Meal Plan Description	Year 1	Cost Per Meal
Block 50	$ 350	7.00
Block 30 + $100 flex	$ 350	8.33
Block 15 + $150 flex	$ 275	8.33

VI. Door/Walk-in Prices at All-You-Care-To-Eat

1. Breakfast $8.99
2. Lunch $10.50
3. Dinner $11.50

California State University San Marcos
Operating Statement

Sodexo Financial Proforma

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
Board Sales	$ 5,995,617	$ 6,175,486	$ 6,711,805	$ 6,913,160	$ 7,120,554	$ 7,334,171	$ 7,554,196	$ 7,780,822	$ 8,014,247	$ 8,254,674	$ 71,854,732
Housing Occupancy	*85%*	*85%*	*90%*	*90%*	*90%*	*90%*	*90%*	*90%*	*90%*	*90%*	
Catering + Summer Conference Sales	$ 564,983	$ 604,532	$ 646,171	$ 690,000	$ 736,121	$ 784,643	$ 835,678	$ 889,343	$ 945,763	$ 1,005,064	$ 7,702,299
Retail Sales	$ 2,576,668	$ 2,705,501	$ 2,839,230	$ 2,978,023	$ 3,122,051	$ 3,271,494	$ 3,426,536	$ 3,587,367	$ 3,754,183	$ 3,927,188	$ 32,188,242
Total Sales	**$ 9,137,268**	**$ 9,485,520**	**$ 10,197,208**	**$ 10,581,183**	**$ 10,978,727**	**$ 11,390,309**	**$ 11,816,410**	**$ 12,257,533**	**$ 12,714,194**	**$ 13,186,928**	**$ 111,745,281**
Total Raw Material Cost	**$ 3,170,843**	**$ 3,296,619**	**$ 3,518,901**	**$ 3,656,720**	**$ 3,799,508**	**$ 3,947,439**	**$ 4,100,693**	**$ 4,259,454**	**$ 4,423,916**	**$ 4,594,277**	**$ 38,768,370**
% of Revenues	*34.70%*	*34.75%*	*34.51%*	*34.56%*	*34.61%*	*34.66%*	*34.70%*	*34.75%*	*34.80%*	*34.84%*	*34.69%*
Total Labor Cost	**$ 3,334,711**	**$ 3,451,268**	**$ 3,621,857**	**$ 3,748,962**	**$ 3,880,933**	**$ 4,017,977**	**$ 4,160,313**	**$ 4,308,168**	**$ 4,461,781**	**$ 4,621,403**	**$ 39,607,373**
% of Revenues	*36.50%*	*36.38%*	*35.52%*	*35.43%*	*35.35%*	*35.28%*	*35.21%*	*35.15%*	*35.09%*	*35.05%*	*35.44%*
Total Controllables	**$ 877,991**	**$ 703,831**	**$ 756,639**	**$ 785,130**	**$ 814,628**	**$ 845,168**	**$ 876,785**	**$ 909,516**	**$ 943,401**	**$ 978,478**	**$ 8,491,566**
% of Revenues	*9.61%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.42%*	*7.60%*
Non-Controllable Costs	$ 833,744	$ 864,416	$ 920,919	$ 954,582	$ 989,455	$ 1,025,581	$ 1,063,008	$ 1,101,782	$ 1,141,955	$ 1,183,577	$ 10,079,019
Client Commitments:											
Annual Facility Renewal Fund	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 240,000
Sales Commissions to Client	$ 590,506	$ 618,633	$ 688,479	$ 721,737	$ 757,300	$ 794,930	$ 834,339	$ 876,751	$ 920,693	$ 968,329	$ 7,771,695
Amortization for Investment w/Client	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 353,867	$ 3,538,670
Total Non-Controllables	**$ 1,778,117**	**$ 1,836,916**	**$ 1,963,265**	**$ 2,030,185**	**$ 2,140,621**	**$ 2,214,378**	**$ 2,291,214**	**$ 2,372,400**	**$ 2,456,514**	**$ 2,545,773**	**$ 21,629,384**
% of Revenues	*19.46%*	*19.37%*	*19.25%*	*19.19%*	*19.50%*	*19.44%*	*19.39%*	*19.35%*	*19.32%*	*19.31%*	*19.36%*
Excess/(Deficit)	**$ (24,394)**	**$ 196,886**	**$ 336,546**	**$ 360,186**	**$ 343,037**	**$ 365,347**	**$ 387,406**	**$ 407,995**	**$ 428,582**	**$ 446,998**	**$ 3,248,588**
% of Revenues	*-0.27%*	*2.08%*	*3.30%*	*3.40%*	*3.12%*	*3.21%*	*3.28%*	*3.33%*	*3.37%*	*3.39%*	*2.91%*

Residential Dining Hall Lease & Facility Expenses

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
Annual Rent	$ 96,564	$ 193,128	$ 289,692	$ 337,974	$ 386,256	$ 397,884	$ 409,431	$ 421,985	$ 434,538	$ 448,057	$ 3,415,509
Annual Facility Costs	$ 215,806	$ 220,122	$ 224,524	$ 229,015	$ 233,595	$ 238,267	$ 243,032	$ 247,893	$ 252,851	$ 257,908	$ 2,363,014
Capital Reserves	$ 75,000	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 125,000	$ 125,000	$ 125,000	$ 1,000,000
Total Expenses	$ 387,370	$ 488,250	$ 589,216	$ 666,989	$ 719,851	$ 736,151	$ 752,463	$ 794,878	$ 812,389	$ 830,965	$ 6,778,523
Client Excess/(Deficit)	**$ 203,136**	**$ 130,383**	**$ 99,263**	**$ 54,748**	**$ 37,449**	**$ 58,779**	**$ 81,876**	**$ 81,873**	**$ 108,304**	**$ 137,364**	**$ 993,173**

Note: Year 1 represents when the board program comes online in academic year 2020 - 2021.

VIII. CSUSM Corporation Reserves

FY2019-2020 Budget

CSUSM CORPORATION - ADMINISTRATION

Corporation Administration Reserves	FY19-20 Budget	FY18-19 Projection
Beginning Balance	$ 2,912,453	$ 2,762,453
Add: Net Income	307,990	150,000
Less: Capital Expenditures & Projects	800,000	-
Ending Balance	**$ 2,420,443**	**$ 2,912,453**

Summary of FY19-20 Capital Expenditures & Projects	Amount
Innovation Hub	$ 450,000
Residential Dining Project *(previously slated for Retail/Dining-Container Project)*	350,000
Total - Budget approved 5/22/19	**$ 800,000**

CSUSM Corporation Board of Directors Approval 5.23.19

IX. Housing Reserves

FY2019-2020 Budget

REVISED CSUSM CORPORATION - STUDENT HOUSING

Student Housing Reserves	FY19-20 Budget	FY18-19 Projection
Beginning Balance	$ 3,656,100	$ 3,377,834
Add: Net Income after Campus Contribution	692,666	1,000,000
Less: Capital Expenditures & Projects	(1,581,000)	(721,734)
Ending Balance	**$ 2,767,766**	**$ 3,656,100**

Summary of FY19-20 Capital Expenditures & Projects		Amount
Capital Expenditures		**$ 806,000**
ADA -Courtyard/Room Conversion	$ 35,000	
Painting-Exterior	$ 93,000	
Pool resurface (per Risk)	$ 30,000	
HVAC (roof & apt units)	$ 316,000	
Security (cameras)	$ 43,500	
Lighting-Common Areas	$ 78,000	
Elevator	$ 40,000	
Standard Replacements	$ 22,500	
Signage/Signage Plan	$ 40,000	
Bldg A Architect Design	$ 60,000	
Contingency	$ 48,000	
Master Plan		**125,000**
Residential Dining *(previously identified as Satellite Dining & Equipment)*		**200,000**
TOTAL - Original Approved budget 5/22/19		**1,131,000**
Residential Dining - ADDITIONAL		**450,000**
TOTAL - Revised		**1,581,000**

Revised 8.2.19

X. QUAD Lease Terms:

1. Term: Ten (10) years
2. Option to Extend: Five (5) years
3. RENT (includes all common area costs):

Year	Monthly Rent	Annual Rent
Year 1	8,047.00	96,564.00
Year 2	16,094.00	193,128.00
Year 3	24,141.00	289,692.00
Year 4	28,164.50	337,974.00
Year 5	32,188.00	386,256.00
Year 6	33,154.00	397,844.00
Year 7	34,119.00	409,431.00
Year 8	35,165.00	421,985.00
Year 9	36,212.00	434,538.00
Year 10	37,338.00	448,057.00

4. Lease Payments begin August 2020 after completion of Tenant Improvements

XI. Operating Expenses – To be paid by Corporation

XII. Project Schedule

1. August 16, 2019 – Kickoff Meeting
2. Fall 2019 – Design
3. January 2020 – Begin Construction
4. August 2020 – Opening

XIII. Next Steps

1. Approval by Executive Committee
2. Finalize negotiations and execute Lease
3. Finalized amended contract with Sodexo